

**County of Sullivan, NH**

**Type of meeting:** Board of Commissioners, Regular Business Meeting Minutes  
**Date/Time:** Monday, September 23, 2013, 3:00 PM  
**Place:** Unity County Complex, Sullivan County Health Care Facility, Frank Smith Living Room – 1<sup>st</sup> Floor, 5 Nursing Home Drive, 03743

**Attendees:** Commissioners Jeffrey Barrette – Chair, Bennie Nelson – Vice Chair and Ethel Jarvis – Clerk, Marc Hathaway – County Attorney, Ted Purdy – Sullivan County Health Administrator, Ross Cunningham – Department of Corrections Superintendent, Lionel Chute – Natural Resource Director, Peter Farrand – Human Resource (HR) Director, Sam Fletcher – HR Assistant, and Sharon Callum – Administrative Assistant / Minutes Taker.

**Public attendees:** Christine Frost – Upper Valley Lake Sunapee Planning Commission Executive Director, Archie Mountain – Eagle Times Staff Reporter, and Gayle Hedrington – 99.7 WNTK News Reporter.

**3:00 PM** The Chair, Jeff Barrette, brought the meeting to order and led all in the *Pledge of Allegiance*.

**Agenda Item No. 1 Upper Valley Lake Sunapee Regional Planning Commission (UVLSRPC)**  
Christine Frost, UVLSPC's Executive Director, distributed their latest newsletter. Frost spoke about the regional plan being updated – last update was 12 years ago. UVLSRPC attended 14 different events and conducted surveys asking people *what they valued about their region*, they received 1400 responses; they circulated a survey throughout the state, also, to which they received 3,000 responses, questions included '*what would you pay taxes for*' and included options for public works, telecommunications and conservation efforts – a vast majority responded to say they would use tax monies for conservation efforts. UVLSRPC analyzed all 27 municipality plans. Frost distributed a list of ten municipality meetings they would be attending - starting tonight; they will be working with the municipality leaders asking: *what's in your CIP, what projects do you have, what things do you want to accomplish*, then, aligning that with what the people want. They will then conduct public meetings. UVLSRPC is continuing for the next two years to attain funding from NH State DOT for the Community Alliance Human Services CAT volunteer driver program - paying mileage for volunteers. With VT having a mandate to do composting, UVLSRPC applied for, and received, a USDA grant last year to coordinate educational efforts within Sullivan County and Upper Valley area on how to reduce purchasing products that are harmful for the environment and how to make alternative household cleaners.

*3:10 Ms. Hedrington joined the meeting in progress.*

Comm. Barrette noted the County received an UVLSPC membership invoice and would not be paying it as they understand all towns within the county participate. He feels UVLSPC's work is more centered on town public works issues and paying the fee would be asking towns to pay it twice. Ms. Frost pointed out their State RSA mandates them to serve each of the municipalities and the county - she will continue to update the County each year on UVLSPC projects. She also encouraged the Commissioners to participate in the municipal meetings. UVLSPC reduced the Town of Unity membership dues by the population at the nursing home and jail. Frost requested the Board to contact her if UVLSPC could help the County in any way. Nelson thanked her for the update.

**Agenda Item No. 2. Department of Corrections Superintendent Report, Ross Cunningham**

*Agenda Item No. 2.a. Census*

Supt. Cunningham distributed a *Daily Report*, dated September 23, 2013 from Lori Keefe [Appendix A]. He indicated, as it pertains to allowing inmates from other counties to attend Sullivan County Inmate programming, we need to re-evaluate and discuss logistics. Barrette noted they received a request from Rockingham County asking if the female inmates, housed at Sullivan, could participate in the TRAILS program – he has two concerns regarding this: A) what fee should be charged, and B) how is the after-care component handled? He's not on board unless Rockingham County addresses the after-care component, otherwise, outcomes could diminish the success rates.

*Agenda Item No. 2.b. Staffing*

They've received one resignation. They have one Academy graduate. There is an Academy starting Oct. 15<sup>th</sup> at which two will be signed up. They anticipate holding four academies a year.

*Agenda Item No. 2.c. Department of Corrections Policy Updates*

Comm. Nelson has been the only one to review the updates. Nelson commended Cunningham for keeping them updated on the changes. Barrette will take the policy package home to review, and then give to Jarvis.

**Agenda Item No. 3. Human Resources: Review Updates to Employee Manual Policy**

A copy of the Policy Manual 2013 Change Summary illustrating the 13 major changes, and the new Employee Policy Manual was distributed [Appendix B]. Mr. Farrand noted the one major change is #5 Holidays & Earned Time, which standardizes non-bargaining at the nursing home, DOC, and Newport complex. Ms. Callum noted in the Table of Contents, Exhibit I should reflect 'page 40' and the *Effective Date & Signatures* should reflect 'Page 41'. She also pointed out, the words "Exempt" and "Non-Exempt" are written within the policy, but not defined in the Article II Definitions, and asked if it could be added. Ms. Fletcher noted the terminology pertained to federal standards. Barrette asked if it could be added to the Definitions section – both Farrand and Fletcher agreed.

**3:26 Motion: With those changes, approve of the updated Employee Manual Policy.**

**Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

**Agenda Item No. 4, Facilities & Operations Director's Report, John Cressy**

*Agenda Item No. 4.a. Biomass Facility Update*

The biomass project is nearing completion and making great progress; all work is now happening inside the building; Woodard and Curran have been granted a four week extension; the stack is up and connected to the boilers; they anticipate completion date: Oct. 27<sup>th</sup>.

*Agenda Item No. 4.b. Water Well Update*

The water well project was approved by the State, working on getting the engineering plan done and job operational by winter; they have sufficient water at this point, but it's considered marginal and non-compliant as we are 'over pumping'. Barrette, noted rather, than a full *Request for Proposal*, they would like to identify 3-4 prospective contractors and call each, in order to eliminate the lag time of issuing the RFP; they would then go out to three candidates for well work and construction. Cressy pointed out there is no further drilling to be done, just digging and installation of the pipe line; Cushing & Sons knows the well - they did the original work, and he'd like to continue with their company; the piping and ditching they could look at competitive pricing.

**3:23 Motion to waive bidding requirement on water well, for well work . Made by: Jarvis. Seconded by: Nelson. Voice vote: All in favor.**

**3:33 Motion: to do a full-fledged RFP on the trenching and wiring for treatment house - getting competitive pricing from several contractors. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

Barrette will have a spreadsheet reflecting budget and final accounting for the biomass project at next meeting.

#### **Agenda Item No. 5. Natural Resources Director's Report, *Lionel Chute***

##### *Agenda Item No. 5.a. Sanders Building: New Address Approved*

Chute noted the new address for the Sanders Building at the County Complex was approved and is:

- 95 County Farm Road, Unity, NH, 03743

there is a non-key mail box set up by the fire lane for those at the address. Currently, Natural Resources will be the only occupants, but more can be added later.

##### *Agenda Item No. 5.b. Judkin's Property Timber Sale Update*

Chute noted the Judkin's timber sale lot is approximately 258 acres and is scheduled to be forested, per timber management plan; sale has been marked by Dave Kent and is ready to go. Chute showed the work order to the Board. If harvest okayed by the Board, he'll have Mr. Kent create the prospectus - same as other sales. Chute noted he admires Ken's work as a marker of timber - he identifies the trees of value and those that are not - once done, they will have a healthier forest. Jarvis reminded all of the Conservation Easement on the property. Chute knows of this and will be reaching out to those who hold the easement to discuss the pending sale. Chute discussed issues with the access road to the timber lot and indicated the timber company will take care of this - Kent will speak with them and the Unity Road Agent. In response to a comment from Barrette, Chute confirmed the timber management plan continues to 2018; he discussed Kent's approach; he noted the Stowell Farm property may have stands that would benefit from timber treatment, also; the County may be at a point where revenues decrease but they will not hit a 'dry spot' for a couple years.

##### *Agenda Item No. 5.c. Cider Making Update*

Cider pressing will take place 10:00 a.m. to 4:00 p.m. Thursday and Friday on the Unity County complex lawn; they have plenty of apples, and will have donuts and cups to try the cider. Chute has received 36 employee requests for the free cider.

##### *Agenda Item No. 5.d. Unity Mountain Property Update*

Chute has reached out to the Boy Scouts to talk about a partnership. He's open to hosting a public event to tour the property - may have to happen on weekend sometime in October. He'll be meeting with the Spooner family tomorrow regarding the Spooner Road access. Barrette added, the meeting would be to discuss how the County can keep access open for public, deter vehicles from accessing it, but make all happy. Barrette asked if the vehicles going onto the Marshall Pond property was addressed? Chute, concurred it was a violation of the easement and discussed signage they could place indicating *No Wheeled Vehicles*.

*Non Agenda Item Conservation District Local Work Group*

The Conservation District is holding a local work group October 15<sup>th</sup> 1:00 p.m. – 3:00 p.m. at the Student Conservation Association facility in Charlestown – this is an opportunity for producers and farmers to provide feedback to NRCS on what people feel the priorities should be for conservation and cost share applications. A press release and invitation will be issued. The Conservation District meets monthly, the first Wednesday, 12:00 noon at the Ahern Building in Unity.

**Agenda Item No. 6. Sullivan County Health Care Administrator's Report, Ted Purdy**

*Agenda Item No. 6.a. Census*

Mr. Purdy distributed the following reports and reviewed them with the Board [Appendix C.1-5]:

- ✓ Medicare, Private, Medicaid, HCBC (Respite), Insurance/Managed Care, and Medicare B Revenue: 131 average for September census; -\$51,508 total variance; Purdy noted he would like to assess marketing as this would drive where they go with renovations. Barrette concurred the census 'mix' is not ideal.
- ✓ Revenue Review thru 8/31/2013: covering revenue short fall with expenses being under budget; Med B is on tract; net variance from operations is -\$116,478; Med A numbers reflect some returning home more quickly than anticipated.
- ✓ Quarterly Resident Census
- ✓ Medicare Length of Stay Analysis: Purdy pointed out May through August revenue is running \$56,000 – \$60,000 each month.
- ✓ Summary Admission / Discharge Report 7/1/13 Thru 8/31/13: 21 admissions and 23 discharges.
- ✓ Month end Aged Analysis: they have two accounts – at about \$100,000 each – that have legal action on them – this is impacting the Accounts Receivables: one is related to the penalty period and assets within a five year look back and the other they had difficulty getting the responsible party to complete the application. Medicaid determines the penalty period – if any assets could have been applied to the stay at the nursing home: gifted or given away, it could be resolved by simply giving the asset back. Private pay rate is \$265 per day. Senate Bill 138 will allow nursing facilities to file suit against responsible party. Nelson noted recipients and their families have help from ServiceLink, but it's not an easy process.

**Agenda Item No. 7. Commissioners Report**

*Agenda Item No. 7.a. Old Business: County Manager Recruitment Process Update*

They have set dates for interviews and narrowed the 33 applications to eight (8) candidates. Barrette noted they will check on the cost to get the candidates furthest away here - they would figure it out to be fair to all.

*Agenda Item No. 7.b. 2014 CAP Breakdown from Sherrie Curtis, Human Services Coordinator*

Barrette noted, based on budget calculations the County will be under budget by \$134,000; he did not get last year's amount from Ms. Curtis; the County did not budget enough in 2014 and will be 'on the hook' for \$136,000 not budgeted.

*Non Agenda Item MS45*

Barrette noted the form [Appendix D] was provided by the auditors and needs to be signed by the Commissioner Clerk; a budget adjustment needs to be made based on accrual and encumbered

funds. He met with Melanson Heath regarding the audit and adjustment - they said all looks good, the County has a 'healthy' fund balance. County needs to make decisions within next four to six weeks for assigned fund balance – identify capital projects not started that need to be funded by the unassigned fund balance.

**4:09 Motion: to have the Commissioner Clerk sign the MS45. Made by: Barrette. Seconded by: Jarvis. Voiced vote: All in favor.**

Barrette noted MH&Co. did not have all necessary bond information. Callum will check on this.

*Agenda Item No. 7.b. New Business: Devine Millimet \$7,945.21 Invoice*

Callum distributed a copy of the Devine Millimet \$7,945.21 invoice [Appendix E] received at the Commissioners' Office, today – this pertains to Bond Counsel legal services for the \$2.8 Million General Obligation Bond dated 8/22/13; their engagement letter indicated \$7,000 would be charged, but additional work required as a result of the Lake Sunapee Bank's request for other documentation, resulted in a fee of \$7,945.21.

**Agenda Item No. 8. Public Participation**

Ms. Hedrington questioned if the facility would stop running, if not in compliance with the water well. Barrette noted 'no', but, the non-compliance would appear on the State survey. Purdy countered his statement, noting, as long as they have an emergency plan in place, which they do, State surveyors would not penalize them; however, the situation still needs to be dealt with.

Rep. Cloutier questioned when the County would hold a ribbon cutting for the new biomass facility - he would like as many members of the public and Delegation to attend. Barrette would like to show it in operation before the ribbon cutting, and, expects the event to be held mid-November.

Rep. Cloutier commended the Board, on the 'books looking good', ending the year with a surplus and putting money into the Fund Balance. Barrette added, they should have preliminary numbers soon, all should be commended; the County is MH&Co.'s first audit for clients with June 30<sup>th</sup> year end and they indicated the documents are well organized and County staff is cooperative; there will be no Management finding, again, this year.

Mr. Mountain questioned if the fund balance would be approximately the same as last year – about 1 million? Barrette concurred it should be close, but depends on assignment, since they reduce fund balance.

**Agenda Item No. 10. Possible Executive Session Per RSA 91-A:3.II.e. Consideration or Negotiation of Pending Claims r Litigation**

**4:21 Motion: to go into Executive Session per RSA 91-A:3.II.e. for a pending litigation issue. Made by: Jarvis. Seconded by: Nelson. Roll call vote was taken. All voted in favor of the motion. Those in Executive Session were the three Commissioners – Jeff Barrette, Ben Nelson and Ethel Jarvis, County Attorney Marc Hathaway, and Sharon Callum.**

**4:35 Motion: to come out of executive session. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

**Agenda Item No. 11. Possible Executive Session Per RSA 91-A:3.II.a. – the dismissal, promotion or compensation of any public employee**

**4:38 Motion: to go into Executive Session per RSA 91-A:3.II.a. – for personnel and union negotiation updates. Made by: Nelson. Second Jarvis. A roll call vote was taken. All voted in favor of the motion. Those in Executive Session included the three Commissioners: Jeff Barrette, Ben Nelson and Ethel Jarvis, Ted Purdy, Peter Farrand, Sam Fletcher, Marc Hathaway and Sharon Callum.**

**5:22 Motion: to come out of Executive Session. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

**Agenda Item No. 9. Meeting Minutes Review**

*Agenda Item No. 9.a. July 17<sup>th</sup>, 8:30 a.m. Special Meeting Minutes*

**5:23 Motion: to approve and release the July 17, 2013 8:30 a.m. minutes. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

*Agenda Item No. 9.b. July 19<sup>th</sup>, 3:00 p.m. Exec. Sess. Minutes*

**5:24 Motion: to approve and release the July 19, 2013 3:00 p.m. minutes. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

*Agenda Item No. 9.d. Sep. 9, 2013, 3:00 Public Meeting Minutes*

**5:25 Motion: to accept the September 9 2013 3:00 Public Meeting Minutes as printed. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

*Agenda Item No. 9.e. Sep. 9, 3:53 p.m. Executive Session Meeting Minutes*

**5:26 Motion: to accept Sep. 9, 3:53 p.m. Executive Session Meeting Minutes and keep sealed until negotiations are over. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

*Agenda Item No. 9.f. Sep. 9, 4:21 p.m. Executive Session Meeting Minutes*

**5:27 Motion: to accept and release the September 9<sup>th</sup>, 4:21 p.m. Executive Session meeting minutes. Made by: Nelson. Seconded by: Jarvis. Voice vote: All in favor.**

**5:30 Motion: to adjourn. Made by: Jarvis. Seconded by: Nelson. Voice vote: All in favor.**

Respectfully submitted,

  
Ethel Jarvis, Clerk  
Board of Commissioners

EJ/sjc

Date minutes approved: 10-21-13



**Monday September 23<sup>rd</sup>, 2013**

**3:00 PM Regular Business Meeting**

Sullivan County NH, Board of Commissioners

**AGENDA – 2<sup>nd</sup> Revision**

**Meeting Location: Unity County Complex**

Sullivan County Health Care Facility – Frank Smith Living Room – 1<sup>st</sup> Floor

MapQuest/Google Address: 5 Nursing Home Drive, Claremont, NH 03743

- |                   |    |  |
|-------------------|----|--|
| 3:00 PM – 3:10 PM | 1. | Upper Valley Lake Sunapee Regional Planning Commission Presentation, <i>Christine Frost</i>  |
| 3:10 PM – 3:30 PM | 2. | Department of Corrections Superintendent's Report, <i>Ross L. Cunningham</i><br>a. Population Census Review<br>b. Staffing Update<br>c. Policy Package Review  |
| 3:30 PM – 3:50 PM | 3. | Human Resources: Review Updates to Employee Manual Policy  |
| 3:50 PM – 4:10 PM | 4. | Facilities & Operations Director's Report, <i>John Cressy</i><br>a. Biomass Facility Update<br>b. Water Well Update  |
| 4:10 PM – 4:30 PM | 5. | Natural Resources Director's Report, <i>Lionel Chute</i><br>a. Sanders Building - New Address Approved: 95 County Farm Road-Unity NH-03743<br>b. Judkin's Property Timber Sale Update<br>c. Cider Making Update<br>d. Unity Mountain Property Update |
| 4:30 PM – 4:50 PM | 6. | Sullivan County Health Care Administrator's Report, <i>Ted Purdy</i><br>a. Census Review<br>b. Staffing Update   |

The times reflected on this agenda, other than the start time, are estimates. Actual time will depend on level of interest and participation.



- 4:50 PM – 5:05 PM 7. Commissioners' Report
- a. Old Business
    - i. County Manager Recruitment Process Update
    - ii. 2014 CAP Breakdown from Sherrie Curtis – Human Services Coordinator
    - iii. FY13 Annual Report Reminder & Dedication
  - b. New Business
- 5:05 PM – 5:20 PM 8. Public Participation
- 5:20 PM – 5:25 PM 9. Meeting Minutes Review
- a. Jul. 17<sup>th</sup> 8:30 Special Meeting Minutes
  - b. Jul. 19<sup>th</sup> 3:00 PM Exec. Sess. Minutes
  - c. Jul. 24<sup>th</sup> 10:02 Executive Session Minutes (did not receive yet)
  - d. Sep. 9<sup>th</sup> Public Meeting Minutes
  - e. Sep. 9<sup>th</sup> 3:53 PM Exec. Sess. Minutes
  - f. Sep. 9<sup>th</sup> 4:21 PM Exec. Sess. Minutes
- 5:25 PM – 5:45 PM 10. Possible Executive Session per RSA 91-A:3.II.e Consideration or negotiation of pending claims Or litigation
- 5:45 PM – 6:05 PM 11. Possible Executive Session per RSA 91-A:3.II.a The dismissal, promotion or compensation of any public employee
- 6:05 PM 12. Adjourn meeting

*Upcoming Events / Meetings:*

**Oct 2<sup>nd</sup> Wed.**

**Conservation District Committee Meeting**

**Time: 12 PM**

Place: Unity, NH – 5 Nursing Home Drive, Ahern Building

**Oct. 7<sup>th</sup> Mon**

**County Board of Commissioners Meeting**

**Time: 3 PM**

Place: Newport, NH – 14 Main Street, County Commissioners Conference Room

The times reflected on this agenda, other than the start time, are estimates. Actual time will depend on level of interest and participation.



Sullivan County Department of Corrections  
103 County Farm Rd  
Claremont, NH 03743

Intra-Department Memorandum

From: Lori Keefe Date: September 23, 2013  
Subject: Daily Report At: Classification Department  
To: Superintendent Ross L. Cunningham

**POPULATION DATA:**

House of Corrections	Pre-Trial Inmates	Protective Custody	Home Confinement
Male – 51 Female – 15	Male – 15 Female – 3	Male – 0 Female – 0	Male - 5 Female - 2

**Total In-House Population: 84 (Home Confinement – 7)** In-House Population on 9/23/12 - unknown

**Unit Breakdown** (included in the above count):

Unit 1 – 20	Male Flex – 7	Female Flex – 2
Unit 2 – 8	Male Treatment – 10	Female Treatment – 4
Unit 3 – 16	Male Work Release – 12	Female Work Release – 4
OBS – 1		

**Jail Total: 45 CCC Total: 39**

**CENSUS DATA:**

Cheshire Cty	Strafford Cty	Phoenix House	Weekender
Male – 2 Female – 0	Male – 1 Female – 0	Male – 0 Female – 0	Male - 1 Female - 0
Hillsbor. Cty	NHSP/SPU/VTSP	Merrimack Cty	Furlough
Male – 0 Female – 0	Male – 10 Female – 1	Male – 4 Female – 0	Male - 0 Female - 0

**Total Census Population: 115** Census Population on 9/20/2012 - unknown

**Individuals Housed at SCDOC for other Facilities:**

- 4 Males from NHSP
- 1 Male from Cheshire County DOC
- 4 Rockingham County Doc

**Individuals seen by P&P prior to release:**

**Pre-Trial Services Program – Total: 16** Male – 13 Females - 3

### Policy Manual 2013 Change Summary

Besides general "housekeeping" or language clarification the following is a list of changes that occur with the presented manual. Policies that have been re-written and passed have been correctly inserted as part of the housekeeping process. All departments affected by these changes have been represented during the policy change process and are on board with the changes. The Articles are in a different order to more specifically follow the general theme of the policy at hand. Listed below are the changes in no specific order:

1. Sexual Harassment policy was re-written to address more than just Sexual but Hostile work environment and other harassment policies as federally required.
2. Employee classification now includes "Grant Employee"
3. Health & Dental Insurance activation dates have been updated to first of month after 30 days instead of ninety to meet the health Care reform act requirements
4. NH Retirement System was re-written to match the RSA to guides the program
5. Holidays & Earned Time: was re-written to make all three facilities to match with 10 holidays and the same amount of Earned Time Accrual. This will increase ET for Newport employees, but remove 2 holidays, and will decrease ET for Dept. of Corrections and increase the holidays by 10 (they currently do not get observed holidays). This will allow all employees to have the same accrual and holiday schedule across the board. Changes for these two specific policies is suggested to be 1/1/2014 so that we can start with a clean calendar and allow time for the DOC to make adjustments and decisions as to moving to the new rates. All departments affected by these changes have been represented during the policy change process and are on board with the changes.
6. Family Medical Leave Act policy language has been updated to meet the new/current federal regulations.
7. Bereavement Time: have removed any waiting period before it can be used. We have also removed the "a regular full time employee is entitled to one (1) day for a close family member other than those listed below" this one sentence has caused ambiguity as to what is considered a "close family member" and is a matter of interpretation that is best taken out.
8. Military Leave policy has been changed to reflect current practice.
9. Safety & Workers Compensation policies have been combined into one
10. Standards of Conduct, we have added insubordination to the list.
11. Articles regarding Information request from public or elected officials as well as Meeting Postings/Notices is an operations policy, not one that is applicable to all employees, so it has been removed, and it is suggested that a operations manual for Commissioners Office may need to be created to house such a policy
12. Exhibit 1 has been modified to reflect changes in #5 above.
13. 504 Self-Evaluation Plan is entered as an Appendix.

## TABLE OF CONTENTS

<b>Introduction</b>	
History .....	Page 3
Message .....	Page 3
 <b>Employee Manual Articles</b>	
Article I	Purpose ..... Page 4
Article II	Definitions ..... Page 4
Article III	Equal Employment Opportunity ..... Page 5
Article IV	Drug Free Work Place ..... Page 5
Article V	Harassment to Include Sexual Harassment ..... Page 6
Article VI	Employment Status..... Page 7
Article VII	Employee Classification ..... Page 7
Article VIII	Employment of Relatives ..... Page 8
Article IX	Hours of Work ..... Page 8
Article X	Compensation..... Page 9
Article XI	Health and Dental Insurance..... Page 10
Article XII	Life Insurance ..... Page 10
Article XIII	New Hampshire Retirement System... Page 10
Article XIV	Workman’s Compensation ..... Page 11
Article XV	Holidays ..... Page 12
Article XVI	Earned Time..... Page 12
Article XVII	Extended Sick Leave ..... Page 13
Article XVIII	Family and Medical Leave Act..... Page 14
Article XIX	Bereavement Leave..... Page 15
Article XX	Military Leave..... Page 16
Article XXI	Jury Duty..... Page 16
 <b>Work Rule Articles</b>	
Article XXII	Conflict of Interest..... Page 17
Article XXIII	Computer, E-Mail and the Internet Page 17
Article XXIV	Smoking ..... Page 18
Article XXV	Disclosure of Confidential Information ..... Page 18
Article XXVI	Telecommunication & Social Media ... Page 18
Article XXVII	Standards of Conduct Inmate Labor.. Page 19
Article XXVIII	Standards of Conduct..... Page 20
Article XXIX	Discipline ..... Page 21
Article XXX	Grievance Procedure For Non-Termination or Suspension of Ten (10) Days or Less..... Page 22
Article XXXI	Termination Pay ..... Page 22
Article XXXII	Resignation, Termination and Suspension ..... Page 22
Article XXXIII	Appeal of Termination or Suspension of Ten (10) Days or More..... Page 23

Article XXXIV	Volunteers .....	Page 23
<b>APPENDIX A</b>		
Nursing Home General Rules.....		Page 25
Administration .....		Page 25
Direct Care Nursing Staff.....		Page 25
	Dress Code.....	Page 26
Therapy Staff .....		Page 26
	Dress Code.....	Page 26
Housekeeping & Laundry .....		Page 26
	Dress Code.....	Page 26
Maintenance .....		Page 27
	Dress Code.....	Page 27
Dietary Staff .....		Page 27
	Dress Code .....	Page 27
APPENDIX B	Residents Rights RSA 151.21.....	Page 28
	Related Laws .....	Page 30
APPENDIX C	Department of Corrections General Rules.....	Page 31
A.	Professional Responsibilities.....	Page 31
B.	Required Conduct.....	Page 31
C.	Conduct Prohibited .....	Page 33
D.	Conflict of Interest.....	Page 34
E.	Department Property .....	Page 34
F.	Dissemination of Information.....	Page 34
APPENDIX D	Department of Corrections	
	Physical Fitness Test.....	Page 36
APPENDIX E	Civil Rights	
	504 Grievance Procedure.....	Page 37
EXHIBIT I	Time Accrual Rates .....	Page 39 <sup>40</sup>
EFFECTIVE DATE & SIGNATURES .....		Page 40 <sup>41</sup>

## **INTRODUCTION**

**All day, everyday, we make life better**

### **History**

Sullivan County was named after Brigadier General John Sullivan, of Revolutionary war fame, who defeated the British at the Battle of Fort William and Mary in Portsmouth Harbor and was also present with George Washington at Valley Forge, Pa. in the winter of 1777-1778. In 1827, the State of New Hampshire established five counties, with the remaining five created later, conferring on these locations the duties and responsibilities of providing services to maintain the general welfare of the population. These responsibilities include establishing a court and prison system to protect the citizenry and caring for the indigent and afflicted residents of the county as well as preserving and maintaining legal documents. These activities remain at the heart of Sullivan County's enterprises.

### **Message**

As an employer, Sullivan County strives for excellence in all its undertakings and encourages every employee to do the same. We are an organization that provides equal opportunity in all areas of employment. We strongly believe in the importance and value of each of our employees and encourage professional growth through personal responsibility and initiative. Through this commitment, Sullivan County endeavors to provide a cohesive and dynamic environment that enhances life for both the employee and those we serve. It is essential that every employee evaluate their activities and performance on an on-going basis to continually increase their personal competencies and value to the County. To these ends we have established rules of employment and interactions that will provide a rewarding and productive experience

Because of the diverse nature of the Sullivan County enterprises, specific rules germane to a particular segment of employment are further explained in appendices located at the end of the book.

## EMPLOYEE MANUAL ARTICLES

### Article I Purpose

1. The policies, procedures and benefits listed in this booklet are informational only and are not intended to constitute an express or implied contract of employment for any duration.
2. The policies and procedures in this booklet cannot be changed or amended by oral agreement. They can be changed only by written amendment signed by the County Board of Commissioners or restrictions of the C.B.A. (Collective Bargaining Agreement)
3. Sullivan County reserves the right to amend or revise, modify or eliminate any provision of the handbook without prior notice.

### Article II Definitions

1. **Administrator.** Nursing Home Administrator responsible for the operation of the Nursing Home.
2. **Collective Bargaining Agreement (CBA).** This is an agreement approved by AFSCME Council 93 Local 3438 and the County.
3. **Commissioners.** Chief administrative body for Sullivan County
4. **County Manager.** Acts as an agent for the Board of Commissioners and is responsible for the fiscal and administrative management of the County.
5. **Date of Hire.** The most recent date an individual is employed by the County.
6. **Date of Position.** The most recent date of employment in present job.
7. **Day(s).** For the purpose of this document will refer to business day(s) unless otherwise specified.
8. **Delegation.** Legislative body for Sullivan County
9. **Department Head.** Responsible for the management of a unit or department of Sullivan County.
10. **Director of Human Resources.** Develops and administers County policies.
11. **Earned Time.** Is defined as accrued hours of time paid to an individual as a benefit for time off such as vacation, excused absences or illnesses of minimal duration.
12. **Earned Sick Leave.** Is defined as accrued time on hours worked for the purpose of personal illness or injury.
13. **Elected Officials.** An individual holding an elected position (Registrar of Deeds, County Attorney, High Sheriff, County Treasurer)
14. **Employee.** Defined as an employee who is scheduled to work a specific amount of hours in a specific position.

15. **Grievance.** Defined as a written dispute, claim or complaint that is described in detail, filed and signed by the employee
16. **Newport Complex.** Is the Remington Woodhull County Complex, which includes the Commissioners' Office, County Treasurer, Conservation District, County Attorney's Office, Registry of Deeds, Sheriffs' Office, UNH Cooperative Extension and Superior and Probate Courts.
17. **Resignation of Employment.** One who voluntarily leaves their position of service in which a signed letter of resignation is expected.
18. **Senior Management.** Individuals responsible for supervision of Department Heads including: County Manager, Nursing Home Administrator, Superintendent of Corrections, Director of Human Resources and Director of Facilities.
19. **Superintendent of Corrections.** Individual responsible for the operation of the Department of Corrections.
20. **Supervisor.** Individual responsible for the day-to-day operation of a sub-unit within a department over individuals.
21. **Suspension.** Defined as the temporary absence, with or without pay, from the employee's place of duty for the purpose of investigating a discipline or in compliance with RSA 28-10-a
22. **Termination or Discharge.** Defined as the involuntary ending of employment at the employer's request
23. **Unity Complex.** Includes the Nursing Home, Human Resources Office, Human Services, Department. of Corrections, County lands and buildings.

### **Article III Equal Employment Opportunity**

1. Sullivan County does not discriminate in hiring, placement, promotion, layoff, training, wages or other benefits on the basis of race, color, age, religion, gender, sexual orientation, national origin, marital status, pregnancy or physical or mental disabilities.
2. Sullivan County does not discriminate based upon military service or future military obligations.

### **Article IV Drug Free Work Place**

1. Sullivan County attempts to provide a drug free workplace for all employees. Employees who are under the influence of drugs or alcohol in the workplace create health and safety risks for themselves and for other employees. Therefore, Sullivan County seeks the cooperation and assistance of all employees, supervisory and non-supervisory, in meeting it's goal of eliminating drug and alcohol abuse in the workplace.

2. The use, sale, distribution and possession of alcohol and drugs are prohibited during working hours as well as on County property. Employees may not report to work, or be in uniform, or be present on County property, under the influence of drugs or alcohol. Any employee who violates this policy will be subject to discipline, up to and including termination. As a condition of continued employment, employees who are convicted of drug related offenses, occurring on or off County premises, are required to notify their supervisor within five (5) days of such conviction.
3. In appropriate cases, an employee may be required to submit a plan of treatment as a condition of continued employment. In such cases the employee must authorize the release to Sullivan County of information confirming the employee's participation and successful completion of the treatment program. Failure to comply with any aspect of the treatment plan shall result in immediate termination of employment.

#### **Article V      Harassment to Include Sexual Harassment**

1. All employees of Sullivan County are entitled to work in an environment free from sexual harassment or any other type of inappropriate behavior. Harassment of anyone on the basis of race, religion, color, national origin, age, sex, physical or mental disabilities are prohibited by law and by the policies of the county. Inappropriate or demeaning language for reasons of sexual orientation, personal appearance, marital status or other personal characteristics is disrespectful and also prohibited by county policy.
2. Harassment can include such behaviors as slurs, demeaning jokes or comments, innuendoes, unwelcome compliments, cartoons, pictures, pranks, hazing, stereotypical comments, derogatory descriptions, or other verbal or physical contact. Such behavior is considered harassment when it has the purpose or effect of creating an intimidating, hostile, or offensive working environment; unreasonably interferes with an individual's work performance; or affects an individual's workplace opportunities.
3. Sexual harassment is a type of harassment that occurs when the verbal or physical conduct described above is sexual in nature or gender-based. Sexual harassment involves making unwelcome sexual advances, or requests for sexual favors or other conduct of a sexual nature, condition of employment; or making submission to or rejection of such conduct the basis for employment decisions; or creating an intimidating, offensive, or hostile working environment by such conduct.
4. An employee who believes that he or she has been subjected to unwelcome harassment from another employee, supervisor, manager, or from an outside party in the work place, or who have observed

harassment in the workplace, are encouraged to identify the offensive behavior and request it to stop. If you are unable to address the matter directly to the harasser, or you do and the behavior continues, report the matter directly to your supervisor, Dept. head, or the Human Resources Dept.

5. All complaints will be investigated promptly, impartially and discreetly. Upon completion of the investigation, the appropriate parties will be notified of the findings. If any employee is found by the county to have harassed another employee, suitable corrective actions will be taken to include termination of employment.
6. No employee will suffer retaliation from reporting alleged instances of harassment. All employees of Sullivan County must work together to prevent harassing conduct and we trust all will endeavor to treat each other with dignity and respect.

#### **Article VI Employment Status**

1. **Pre-employment screening** - All employment offers made by Sullivan County are contingent on drug screening negative results, National Crime Information Center (NCIC) records check and pre-employment physical.
2. **Probation** - Every employee will serve a probationary period of one (1) year before permanent employment is offered. This probationary period may be altered by the CBA, if you are a union member.

#### **Article VII Employee Classification**

1. **Probationary employee** - Defined as an “at will employee” in which employment may be terminated by either party, with or without cause.
2. **Temporary Employee** - Defined as appointed to a position or special task for a period not to exceed six (6) months. These employees will receive no benefits.
3. **Per Diem Employee** - Defined as one who is available to work at the discretion of the employer based on departmental needs.
4. **Full time employee** - Defined as one who works a minimum of 40 hours per week.
5. **Part time employee** - Defined as one who works less than 40 hours per week.
6. **Grant Employee** – Defined as an individual whose entire employment status is dependent upon monies received by Grants. Employee is only eligible for benefits as outline by grant; to exclude any and all benefit time.

## **Article VIII Employment of Relatives (nepotism)**

Sullivan County and its employees are committed to the principle of objective, fair and equitable treatment of all employees. Accordingly, it is crucial that County activities be conducted in an atmosphere that is free of actual or apparent conflicts of interest that compromise this principle. For the purpose of protecting both the integrity and objectivity of its employees Sullivan County has adopted the following policy concerning nepotism.

No person shall be employed or appointed to any position by Sullivan County or transferred to a department under the supervision, either directly or indirectly, of a relative or member of their household who has or may have a direct effect on the individual's progress, performance or welfare. Relatives include parents and children, husband, wife, brother, sister, son-in-law, daughter-in-law, step relatives in the same relationship, grandparents, aunt, uncle, niece, nephew, cousin, and domestic partners.

## **Article IX Hours of Work**

1. The workweek begins on Sunday at 12:00 a.m. and ends at 11:59 p.m. on Saturday. Actual work schedules vary by department.
2. Every employee is expected to work his/her entire work schedule. Arriving late or leaving early is not permitted.
3. Exchanging of days off or any other alteration in a schedule is not permitted unless expressly authorized by his/her supervisor, department head or elected official.
4. An employee scheduled for more than five (5) consecutive hours of work will be entitled to one 15 minute paid break and one 30 minute paid meal break. Any employee working less than five (5) hours will be entitled to one 15 minute paid break. Supervisors will schedule all breaks.
5. In the event that an employee cannot report for duty he/she must call the supervisor or designated person each day he/she is out and provide specific reasons for their absence. If there is no communication within three (3) consecutive working days, that employee will be considered to have voluntarily resigned.
6. Employees are not permitted to have unscheduled absences from work on more than three (3) occasions within a six (6) month period and no more than six (6) occasions in a twelve (12) month period. Absences in excess of these standards will result in disciplinary action, which ultimately could include termination of employment.

## **Article X      Compensation**

1. Paychecks are issued on the Friday following the end of the pay period. In the event a payday falls on a holiday, paychecks will be issued at the discretion of the County.
2. Sullivan County will make the required payroll deductions for Federal Income Tax, Social Security and Medicare. Other voluntary deductions may only be made with the employee's written authorization through the Human Resource Department.
3. Employees of the Nursing Home and DOC working between the hours of 3:00 p.m. and 7:00 a.m. are eligible for a shift differential in addition to their base rate of pay.
4. Employees of the Nursing Home and DOC working between the hours of 11:00 p.m. Friday and 11:00 p.m. on Sunday are eligible for a weekend differential.
5. An employee attending meetings that are scheduled during non-work hours and are required by the County will be compensated for that time at their base rate of pay.
6. Non-exempt employees who work more than forty (40) hours in a week shall be paid at one and one half (1 1/2) times their regular rate of pay for those hours in excess of forty (40). The employee's supervisor must approve overtime work in advance. Working of unauthorized overtime may result in disciplinary action, which ultimately may include termination of employment.
7. Every position in Sullivan County is represented by a job description that in turn produces a point value translating into wages paid to employees. The position classification will be reviewed as needed and the wage scale and shift differentials will be reviewed annually.
8. Sullivan County Commissioners will exclusively determine wages and no salary will exceed the maximum amount designated by an employee's assigned pay grade.
9. Job descriptions are measures of compensation and are not intended to limit or restrict the authority of Sullivan County, or its designee, to direct or assign any work to employees, including employees working overtime.
10. A copy of individual job descriptions will be kept in the Human Resource Department as well as in employee's personnel records and are available for inspection.
11. Employees will be notified of any significant changes in responsibilities or grade.
12. All Sullivan County employees will receive a performance evaluation at least annually. Evaluations will be completed by the employee's immediate supervisor, reviewed with each employee identifying areas requiring improvement areas as well as areas where strengths are

apparent and then forwarded to the Human Resource Department, where they will be kept in the employee's personnel file.

#### **Article XI Health and Dental Insurance**

1. Upon completion of one (1) full month of satisfactory employment, employees working at least 30 hours are eligible for health and dental insurance with coverage to start the first day of the following month.
2. Sullivan County may change premiums and plans or companies without notice.
3. Sullivan County offers single, two-person and family coverage in which the County and employee both share in contributions to the premium of the elected coverage. (See HR Dept for rates)
4. If an employee leaves employment, voluntarily or involuntarily, that employee has the right to maintain coverage for 18 months through the provisions of the Consolidated Omnibus Reconciliation Act (COBRA).

#### **Article XII Life Insurance**

1. Upon completion of three (3) full months of satisfactory employment, employees working at least 32 hours are eligible for life insurance with coverage to start the first day of the following month. Employees may increase the amount of coverage by contacting the Human Resource Department.
2. Employees must complete their own application. Beneficiaries can be changed at any time by completing a new application, available through the Human Resources Department.
3. Life insurance coverage terminates once the employee reaches 70 years of age.

#### **Article XIII New Hampshire Retirement System**

1. Participation in the New Hampshire Retirement System is mandatory for all employees who work thirty-five (35) hours or more per week.
2. Contributions will begin on the date of hire, or eligibility.
3. Contributions are made through payroll deductions.
4. Members who applied for the Additional Contributions program prior to December 31, 2004, and whose applications were subsequently approved by NHRS, may make additional contributions to NHRS separate from their regular, mandatory contributions, for the purpose of funding an additional annuity with after-tax funds.

#### **Article XIV Workman's Compensation & Safety**

1. Every employee of Sullivan County is required to follow all safety regulations to prevent personal injury or injuries to other employees or guests.
2. When safety equipment is issued it must be used in a manner consistent with its design intention or established rules.
3. Employees must report unsafe conditions or actions to the supervisor or Safety Committee.
4. Employees who are injured on the job, no matter how minor, must report to their immediate supervisor who may require the employee to receive additional medical treatment.
5. The incident must also be reported to the Human Resource Department by completing an Incident Report and Department of Labor First Report of Injury form within twenty-four (24) hours of the incident.
6. All employees of Sullivan County are covered by Worker's Compensation Insurance. Worker's Compensation provides salary continuation and other benefits for employees who suffer work related injuries or illness. Any injury sustained during working hours, no matter how minor, must immediately be reported to the employee's supervisor. Failure to promptly report injuries may affect the employee's eligibility for benefits and may lead to disciplinary action, which ultimately may include termination.
7. For a period of eighteen (18) months from the date of injury, any full time employee who is unable to work due to a work related injury is entitled to reinstatement of his/her former position, provided the position has not been eliminated and the employee is able to perform the duties of the position with reasonable accommodations. If the position has been eliminated, the employee shall be reinstated to any other available position, for which the employee is qualified and capable of performing, with reasonable accommodation. The right to reinstatement may be terminated prior to eighteen (18) months from the date of the injury upon medical determination that the employee cannot return to the former position or if the employee accepts employment with another employer.
8. Temporary light duty work may be available for employees who sustain work related injuries.
9. While an employee is on light duty, he/she will be compensated at 60% of their base rate of pay, not to drop below minimum wage, for those hours worked under light duty.
10. While on light duty the employee will provide the employer with detailed doctor's reports specifying the nature of the injury or illness, the dates the employee will be absent due to the injury and specific limitations or work restrictions. (75 WCA-1) form must be used.

11. While on light duty the employee will provide the employer with doctor's notes for all subsequent appointments noting any changes in condition or work restrictions.
12. The employee must progress towards a successful recovery from the injury within a twelve (12) week period. Light duty will not be provided after twelve (12) weeks unless there is demonstrated and predictable progression to full recovery. Employees not progressing in recovery after twelve (12) week period will not be permitted to work until such time as they are able to perform all duties of the position.

Light duty programs will consist of duties assigned by department heads in conjunction with the Human Resource Dept. during the employees regularly scheduled shift when these alternatives are available. The County reserves the right to assign employees on different shifts and different locations to accommodate employee's physical restrictions.

#### **Article XV Holidays**

1. Sullivan County recognizes the following paid holidays:

New Year's Day, , Martin Luther King Day, Presidents' Day, Memorial Day, Fourth of July, Labor Day, Columbus Day, Veterans' Day, Thanksgiving Day and Christmas Day.

2. In order to qualify for a paid holiday, an employee must have worked the last scheduled day before the holiday and the first scheduled day after the holiday regardless of working the holiday.
3. The holiday begins at 11:00 pm on the eve of the holiday and concludes at 11: pm on the night of the holiday.
4. Compensation for the holiday will be calculated up to eight (8) hours at the employee's base rate of pay.
5. Those employees working on Thanksgiving, Christmas or New Year's will receive an extra four (4) hours of pay at their base rate of pay, granted that they worked the last scheduled day before the holiday and the first scheduled day after the holiday regardless of working the holiday
6. Part time employees who are not eligible must work the holiday in order to receive compensation for that day.

#### **Article XVI Earned Time**

1. Upon completion of three (3) months of satisfactory employment, full and part time employees will be eligible to use Earned Time (ET) for

- vacations, excused absences, illnesses of minimal duration or in conjunction with Family and Medical Leave Act (FMLA).
2. Employees begin accumulating ET time from the first day of employment.
  3. ET hours accrue based upon hours paid up to a maximum of forty-hours (40) per week. No employee may borrow from time not accrued.
  4. Employees may not accrue time exceeding the maximum amount permitted in one (1) year
  5. Employees who are at their maximum can request some hours in their ET account to be transferred into their Extended Sick Leave (ESL) account up to the ESL account limit, provided a minimum of twenty-four (24) hours remain in their ET account.
  6. Requests for the use of ET must be submitted in writing to and approved by the employee's supervisor prior to the requested date.
  7. ET use will be calculated at fifteen (15) minutes for non-exempt employees. ET will be calculated at a minimum of 4 hours for exempt employees.
  8. Approving ET requests is at the discretion of Sullivan County.
  9. Sullivan County may cancel an employee's ET for emergency reasons.
  10. Employees are permitted to exchange a maximum of forty (40) hours of earned time for forty (40) hours of pay, calculated at base rate, on the first payroll in December annually. A minimum of twenty four (24) hours must remain in the ET account.
  11. For accrual rates see Sullivan County Employee Manual, Exhibit I, page 29 and 30.

#### **Article XVII Extended Sick Leave**

1. Upon completion of three (3) months of satisfactory employment, full and part time employees will be eligible to use accrued Extended Sick Leave (ESL) for personal illness or accident.
2. ESL may begin on the first (1<sup>st</sup>) of absence provided that the duration of disability is three (3) days or more and the employee provides the employer with appropriate medical documentation confirming dates of disability.
3. ESL is accrued at a rate of 0.0231 per hour paid up to forty (40) per week for full and part time employees.
4. ESL hours begin accruing from the first day of employment.
5. The maximum amount of accrued ESL is four hundred (400) hours. Once the maximum amount is reached, no additional time will be accrued.
6. Unused ESL hours have no cash value and are not transferable or redeemable at the end of employment.

7. Unless an employee is on approved FMLA leave, employment will be terminated if the employee is unable to return to work after ESL has been exhausted.
8. Any employee that has used ESL will be required to present medical certification that he/she is able to return to work.

### **Article XVIII Family and Medical Leave Act & USERRA**

In accordance with the Family and Medical Leave Act of 1993 (FMLA), employees who have worked for the County for twelve (12) months and have worked at least one thousand forty (1040) hours during that time are eligible for up to twelve (12) weeks of leave per year or twenty-six workweeks of leave during a single calendar 12-month period to care for a covered service member with a serious injury or illness if the eligible employee is the service member's spouse, son, daughter, parent or next of kin (military caregiver leave).

1. Sullivan County calculates the year by counting backwards from the date the leave begins. Leave is available for any of the following reasons:
  - i. For the birth, adoption, or foster placement of a child:
  - ii. To care for a spouse, child or parent with a serious health condition:
  - iii. For a serious health condition that prevents the employee from performing the functions of his/her job.
  - iv. Any qualifying exigency arising out of the fact that the employee's spouse, son, daughter, or parent is a covered military member on "covered active duty".
2. Employees must provide the County with thirty (30) days advance notice of the need for FMLA leave when the need is foreseeable. If the need for leave is not foreseeable, the employee must provide as much notice as is practical. If notice is not provided, the County may deny leave until thirty (30) days has been provided. Forms from the Human Resource Department must be submitted to the Director of Human Resources for approval.
3. While an employee is on FMLA leave, the County will continue to pay it's portion of the employee's health and dental insurance premiums. If the employee chooses not to return to work for reasons other than a continued serious health condition, the employee will be required to reimburse the County the entire amount that it has paid for insurance premiums on the employee's behalf.
4. The employee's share of the premiums shall be paid through payroll deduction if the leave is with pay. If the leave is unpaid, the employee must send his/her premium payments to the Human Resources Department. Payments must be received no later than the twenty-fifth (25<sup>th</sup>) of each month. If the premium is overdue, the County may discontinue the employee's coverage on the first of the following month.

- If the County chooses to continue the coverage, it is entitled to recover such payments from the employee upon return to work
5. ET and ESL time does not accrue during unpaid leave of absence.
  6. During any approved leave, the employee must make periodic reports to the Human Resource Office concerning the employee's health status and intent to return to work. At least thirty (30) days prior to the expiration of the leave, the employee must contact the Human Resource Office to confirm his/her expected date of return.
  7. Employees are required to use accrued ET and ESL as part of their twelve (12) weeks of FMLA in the following order:
    - i. An employee who is on leave due to his/her own serious health condition or disability associated with the birth of a child will be required to use their ESL time. When all ESL is expended and there is still time left on the leave, ET time will be used until no more is available. The remainder of the time taken will be unpaid.
    - ii. An employee who is on leave for a qualifying event other than a personal injury or illness will be required to expend all accrued ET time and then all ESL time. If there is any time remaining in the twelve (12) weeks it will be unpaid.
  8. The use of paid leave is required for the purposes that qualify under FMLA, the County will count that time as FMLA for determining future eligibility.
  9. An employee who uses FMLA leave will resume the same or equivalent position upon return to work. An employee who fails to return to work at the end of their leave will be considered to have voluntarily resigned.
  10. The County will request medical certification for all FMLA leaves. Failure to provide medical information when requested will result in disqualification. Medical Certification forms are available through the Human Resource Office.
  11. Following a leave due to the employee's own medical condition, the County will require certification that the employee is able to return to work. Failure to provide such certification when requested will result in the County not allowing the employee to return to work.

#### **Article XIX Bereavement Leave**

1. Upon hire, a regular full-time employee who works a regularly scheduled workweek of forty (40) hours is entitled to Bereavement Leave, which is permitted to enable an employee to take care of personal arrangements and problems accompanying the death of an immediate member of his/her family. Absences from work with pay up to three (3) scheduled working days will be granted, but limited to the employee's

family member listed below, or other relative living in the employee's immediate household.

2. Bereavement leave must be used within seven (7) days of the date of death. If burial is to take place at a later date, the employee may save Bereavement Leave to use at that time.
3. A regular part-time employee is entitled to two (2) days for family members listed below.
4. Notification and documentation must be provided to the Supervisor and the Human Resource Department before time is paid.
5. For the purpose of this policy, "family member" includes:  
mother, father, husband, wife, brother, sister, children, mother-in-law, father-in-law, grandparent, grandchildren, stepmother, stepfather, or stepchildren.

#### **Article XX Military Leave**

1. Any regular full or part time employee who is also a member of the United States Military Reserve shall be entitled to days off for the purpose of attending mandated training or other military duties.
2. Employees must make their department supervisor and the Human Resource Department aware of these obligations accompanied by supporting documentation as soon as possible, but no later than thirty (30) days prior to the date of departure.
3. Should the employee elect, Sullivan County will continue to compensate an employee on military leave by use of their accrued earned time for up to the exhaustion of said account through regular salary. Should the employee elect to do so, any compensation received from the military during this time must be given to the County through the Human Resource Department.

#### **Article XXI Jury Duty**

1. All full and part time employees who are summoned for Jury Duty or subpoenaed to appear as a witness shall be entitled to that time off. The employee will be paid for this time provided they return any compensation for jury duty to the County through the Human Resource Department.
2. Employees must make their supervisor and the Human Resource Department aware of these obligations as soon as possible, but no later than thirty (30) days prior to the date of commitment.

## WORK RULE ARTICLES

### Article XXII Conflict of Interest

It is a violation of County Policy for any employee to use his/her position of employment for personal gain. Personal gain is defined as receiving personal benefits or benefits for family or friends from the County, vendors or organizations that have affiliation with the County.

### Article XXIII Computer, E-Mail and the Internet

1. The computer hardware system, software and e-mail system are owned by Sullivan County and all messages or data stored, sent or received using the systems, are the property of the County.
2. Employee usage of the system is a revocable privilege provided for the purpose of facilitating performance of the employee's work and is not the private property of any employee.
3. For purposes of this policy, an employee's home computer, lap top, or other equipment will be deemed to be part of Sullivan County's system to the extent that it uses the County's software or e-mail system, or is used for the performance of work for the County. Reasonable efforts will be made to preserve an employee's privacy expectations with regard to personal hardware, but it cannot be guaranteed.
4. The computer systems, including Internet access and e-mail systems, are to be used for business purposes only.
5. The e-mail system may not be used for non-job-related purposes, including, but not limited to, use for commercial ventures, religious or political causes or outside organizations.
6. The transmission of any discriminatory, harassing or offensive material in any form, including electronic media, is prohibited. Material considered to be offensive and prohibited includes any message which contains sexual implications, racial slurs, gender specific comments, or any other comment that offensively addresses age, gender, sexual orientation, religion or political belief, national origin, or disability or other characteristics which are protected from discrimination by state or federal law.
7. The e-mail system shall not be used to upload or download any copyrighted materials, trade secrets, proprietary financial information, or similar materials without proper authorization.
8. Employees should not have any expectations of personal privacy and Sullivan County reserves the right to read, review, intercept, access or disclose any and all information on an employee's computer system or messages created, received or sent without prior notice. Any employee

who uses the system for any permitted activity shall advise the recipient in regards to the County's monitoring policy.

9. Internet use is not confidential and no rights to privacy exist. The County reserves the right to monitor internet/intranet usage both as it occurs and in the form of account history and their content.

#### **Article XXIV Smoking Policy**

In accordance with the guidelines of Title XII/ 155:66, all smoking or use of tobacco products is prohibited in all buildings, facilities, vehicles and on the grounds of Sullivan County at all times. The grounds of the County are to include any roads or pathways that may bisect the property or lands used for other County purposes.

It is the responsibility of all employees of the County to observe the provisions of these guidelines and inform guests and visitors of these restrictions. It is further required that all supervisors, elected officials, administrators and department heads ensure compliance with the established guidelines within the scope of authority and areas of responsibility.

Complaints about non-compliance with this policy and the quality of ambient and indoor air shall be made in writing to the Director of Human Resources. Complaints may be anonymous, but must include specific information such as location, description of the problem, and names of persons involved if known. All reasonable efforts will be made to protect the environmental quality of the work place.

Tobacco in all forms is considered contraband by the Department of Corrections and should be treated as such.

Violations of this policy are subject to disciplinary action up to and including termination.

#### **Article XXV Disclosure of Confidential Information**

It is further considered a violation of County Policy to disclose or otherwise communicate confidential information to any agency, organization or individual, knowledge that is not available to the population as public information. Any requests for information that is not designated as public information must be approved by Dept heads or elected officials prior to dissemination.

#### **ARTICLE XXVI Telecommunication & Social media**

The purpose of this policy is to outline your responsibilities when using social media networks to include Facebook, LinkedIn, Twitter, Wikipedia, YouTube, Bebo and all other social networking web sites and other postings/blogs on the

internet. It is designed to make you aware of the risks to our confidential and proprietary information, reputation and our compliance with legal obligations so that you may understand your obligations. In setting and monitoring these standards, Sullivan County will comply with individual rights of employment. Any violation County policy may result in disciplinary action up to and including dismissal in accordance with the County's disciplinary protocols. Social media must not be used to in any way that compromises any of our existing policies or agreements. If post/blog on the internet would breach any of the County's policies in a working environment it will also breach them in an online forum.

Examples:

1. Compromise of our internet and email use policy.
2. Compromise of obligations to respect the rules of relevant regulatory bodies.
3. Compromise of employment or working rules.
4. Compromise or disclosure of any confidential information.
5. Disparage or defame the organization, our patrons, suppliers and vendors, and other affiliates and stakeholders.
6. Unlawfully discriminate against other staff or third parties.
7. Harassment of other staff.
8. Compromise of any laws or ethical standards e.g. using social media for any false or misleading purpose such as assuming another's identity.
9. Providing references for other individuals through network sites.
10. No Department of Corrections staff will have communication or contact with current or released inmates.

## **Article XXVII          Standards of Conduct Inmate Labor**

Inmates of the Sullivan County Department of Correction working for the County in any capacity shall be treated with the same respect and courtesies afforded other full and part-time employees.

1. County employees who have had previous associations or relations with County Complex inmate workers are required to notify their supervisor and the Human Resource Dept. immediately.
2. Profane, demeaning or indecent language will not be used to describe or reference any inmate. Harassment of any type is not permitted.
3. Abuse or any type of corporal punishment including exercise is expressly prohibited.
4. Employees shall not engage in preferential treatment of inmates or groups of inmates.
5. County employees shall not accept any gifts, favors or services tangible or intangible from inmates.

6. County employees shall not provide any gifts, favors or services tangible or intangible for inmates.
7. County employees shall not enter into any business relationship with any inmate.
8. Inmate labor shall not be used for personal gain and work details outside customary guidelines must be approved by the Superintendent of the D.O.C. prior to the start of the project.
9. County employees shall not procure, conceal, convey, or conspire to procure, conceal or convey, contraband to or from inmates or lands appurtenant to the D.O.C. (contraband is defined as anything not specifically authorized by the D.O.C.).
10. County employees are to report to the Community Corrections Center any incidents where inmates:
  - Become injured or ill
  - Where work habits are poor or unacceptable
  - When they have committed departmental misconduct or other violation
  - Are in the possession of contraband
  - Have unauthorized visitors or are found in an unauthorized area
  - Are disrespectful to staff or other inmates
  - Leave work area without permission

#### **Article XXVIII      Standards of Conduct**

All Sullivan County employees are expected to understand and abide by County standards and policies. The following is a list of conducts which will result in disciplinary action up to and including termination of employment.

- A. Sexual harassment or any other unlawful harassment.
- B. Violations of any health or safety rules or activities that may indirectly or directly create an unsafe or unsecured environment.
- C. Falsely accusing through implication, misleading information or any activity that discredits character or reputation.
- D. Destruction or theft of the property of others: residents, inmates, coworkers or the County.
- E. Stealing, destruction, distribution, misuse or unauthorized access to restricted property, information or records.
- F. Personal use of telephones, computers or other County property.
- G. Falsification or misrepresentation of records or reports.
- H. Failure to ensure address, phone number and employment statuses are current and accurate.
- I. Conviction of a crime.
- J. Verbal or physical acts of violence against any person in the workplace.
- K. Unexcused absences or falsely reporting reasons for absence.

- L. Use or possession of illegal drugs or controlled substance while on duty or on County property or reporting to work under the influence of illegal drugs or controlled substance.
- M. Unauthorized possession of firearms on County property.
- N. Drinking or possession of alcoholic beverages while on duty or on County property or reporting to work under the influence of alcohol.
- O. Unsatisfactory job performance, incompetence or failure to satisfactorily complete required training.
- P. Negligence in the performance of duties.
- Q. Leaving work without permission.
- R. Sleeping while on duty.
- S. Loss or suspension of appropriate licenses or certification.
- T. Insubordination.

This list is not all-inclusive and incidents may arise which are not covered by these rules but may lead to disciplinary action, which ultimately may include termination. In addition to these general rules, each department has adopted specific rules for which employees are expected to know and follow having the same impetus as rules previously mentioned.

**Article XXIX Discipline**

1. When an employee's performance or personal conduct is improper, certain guidelines will be followed to ensure fair and consistent treatment.
2. The employee's supervisor may discuss any unacceptable situation with the employee, identifying causes, outlining corrective actions and establishing a time-frame in which the employee must correct the problem.
3. Sullivan County will use the following disciplinary steps, except in cases where it is determined that it is appropriate to impose less or more serious discipline or immediate termination.
  - Step 1.** Written warning
  - Step 2.** Second written warning
  - Step 3.** Suspension (3-10 days)
  - Step 4.** Termination requiring Commissioner's approval.

**Article XXX Grievance Procedure  
For Non-Termination or Suspension of Ten (10) Days or Less**

1. A grievance is defined as a written dispute, claim or complaint that is described in detail, filed and signed by the employee. Grievances are limited to matters of interpretation or application of specific provisions of the Sullivan County Employee Policy, and must specify articles and

- sections, which have allegedly been violated, the date of the alleged violation, all witnesses to the same and the relief requested.
2. Any employee who has received disciplinary action and has reason to believe the actions are unwarranted may initiate a grievance process within ten (10) days of notification of discipline.
  3. The first grievance must be made in writing specifying reasons for the grievance to the employee's immediate supervisor or issuing authority. The Supervisor or issuing authority shall respond in writing within ten (10) days of the grievance.
  4. If a satisfactory resolution cannot be reached in the first step, the employee may grievance to the Department Head within ten (10) days of receipt of the decision of step one. The Department Head shall issue a written decision within ten (10) calendar days of receipt of the step two grievance.
  5. A final grievance may be made to the County Manager within ten (10) days of receipt of the step two decision.
  6. The County Manager will respond within ten (10) days by scheduling a hearing as soon as possible, but no later than thirty (30) days.
  7. The decision of the County Manager is final.

**Article XXXI                      Termination Pay**

1. In the event that an employee voluntarily resigns his/her position with the County and provides the employer with at least two (2) weeks' notice of their departure, that employee will be entitled to payment of all accrued ET.
2. If employment is terminated involuntarily by the County, that employee will not be entitled to payment of accrued ET.

**Article XXXII                      Resignation, Termination and Suspension**

1. In the event of a voluntary resignation, an employee is expected to provide two (2) weeks notice. Discretion will be exercised in emergency situations.
2. Sullivan County reserves the right to terminate employment of any employee without notice and without cause during the probationary period.
3. After one (1) year of successful employment no employee shall be terminated, suspended or removed from employment except for dishonesty, intoxication, immoral behavior, or other misconduct, neglect of duty, negligence, willful insubordination, lack of cooperation, inefficiency, incapacity or unfitness to perform duties, or for the good of the institution.
4. An employee may be suspended at any time, without prior notice, for a period not exceeding ten (10) days.

5. After one (1) year of employment termination shall require authorization by the Sullivan County Commissioners. The employee shall be given written notice of termination, setting forth grounds and reasons, signed by a majority of the Commissioners, not less than ten (10) days and no more than thirty (30) days prior to the effective date of termination.

**Article XXXIII      Appeal of Termination or Suspension of Ten (10) Days or More**

In accordance with RSA:28:10-a any employee who has completed their probationary period and who has been suspended or terminated may request a public hearing before the Sullivan County Personnel Committee, which is complied as referenced in RSA:28:10-a section 3. Such requests must be submitted in writing within thirty (30) days of receipt of the notice of termination or within ten (10) days of the first day of suspension. The decision of the Personnel Committee may be appealed to the New Hampshire Supreme Court in accordance with RSA 541.

**Article XXXIV      Volunteers**

Volunteers provide an invaluable service to the County and are defined as those people who perform hours of service for a public agency for civic, charitable or humanitarian reasons, without promise, expectation, or receipt of compensation for services rendered. Volunteers offer their services freely and without pressure or coercion and must not be otherwise employed by the same public agency to perform the same type of services as those they have volunteered to perform.

1. The County classifies volunteer services into four categories:
  - a. Those who volunteer services on a regular basis and have close physical contact to or with those they have agreed to serve.
  - b. Those who volunteer their services on a limited basis and have little or no contact with those they have agreed to serve.
  - c. Community service workers who are required to perform services as a condition of future benefit.
  - d. Non-paid board members.
2. Volunteers and Community Service workers are expected to abide by all County policies and regulations that govern their actions, including but not limited to ethical behavior, confidentiality and drug and alcohol use.

3. Volunteers are screened and selected by Dept. heads in conjunction with the H.R. Dept. through the application process to include references, criminal background checks and citizenship where applicable.
4. No Volunteer or Community Service worker will perform any duties for the County until they have completed orientation to County policy and have been trained adequately by appropriate staff member.
5. In the event that a Volunteer or Community Service worker is unable to work their scheduled shift they must call the volunteer coordinator to report their absence and reschedule time if necessary.
6. All Volunteers and Community Service workers will be required to display county identification badges while on site.
7. Volunteers and Community Service workers are responsible for maintaining an image to the public that conveys professionalism, competence and neatness. This is to include all aspects of personal grooming, hygiene and attire.
8. Orientation & volunteer applications are to be updated every three (3) years.

## **Appendix A**

### **Nursing Home General Rules**

1. The Sullivan County Nursing Home occasionally utilizes inmates from the Department of Corrections to perform specific duties. To insure a maximum amount of security is provided during these periods, all employees are required to be cognizant of inmate's behavior and proximity. Any activities that are inappropriate should be immediately reported to the supervisor. In addition, personal relationships with inmates are prohibited, as well as providing or receiving any material to or from an inmate. If during the course of employment you become aware that you are acquainted with an inmate you are to notify the Human Resource Department immediately.
2. All Nursing home personnel while on the premises must wear identification badges issued or approved by the County.
3. Employees must abide by the Dress Code of the Department. Employees who are improperly attired or groomed will not be permitted to work.

### **Administration**

1. Good personal hygiene is required.
2. Hair should be clean and properly groomed.
3. Beards and moustaches must be neatly trimmed.
4. Fingernails must be clean and trimmed at all times.
5. Jewelry, if worn, shall be kept to a minimum.
6. T-shirts with logos or pictures, or crop tops, are not permitted.
7. Jeans and leggings are not permitted.
8. Business attire is encouraged.
9. Sensible footwear is required.

### **Direct Care Nursing Staff**

1. Call-in for sickness must be made to the staffing office or the supervisor 2 hours before the beginning of the assigned shift, for ET to be paid.
2. Nurses and LNA's are to report to assigned work areas 10 minutes before the start of their shift.
3. Full and part-time nursing staff must work 26 weekends per year scheduled by Sullivan County staffing.
4. Full and part-time direct care nursing staff must work every other major holiday (Thanksgiving, Christmas Day and New Year's Day) as scheduled by the County.

### Dress Code

1. Good personal grooming and hygiene is required.
2. Hairstyles, if worn long, must be neatly combed and away from employee's face.
3. Beards and mustaches must be neatly trimmed.
4. Fingernails must be clean and trimmed at all times.
5. Sleeveless tops, tee shirts with logos or pictures, crop tops or tank tops are not permitted.
6. Jeans and leggings are not permitted.
7. White shoes with rubber soles or athletic footwear are acceptable. Sandals and open toed shoes are not permitted.

### **Therapy Staff**

Call-in for illness must be made to the supervisor, 2 hours prior to the beginning of an assigned shift.

### Dress Code

1. Good personal grooming and hygiene is required.
2. Hairstyles, if worn long, must be neatly combed and away from employee's face.
3. Beards and moustaches must be neatly trimmed.
4. Fingernails must be clean and trimmed at all times.
5. Jewelry, if worn, shall be kept to a minimum.
6. Sleeveless tops, tee shirts with logos or pictures, crop tops or tank tops are not permitted.
7. Jeans and leggings are not permitted.
8. White shoes with rubber soles or athletic footwear are acceptable. Sandals and open toed shoes are not permitted.
9. During summer months, shorts or culottes are permitted if they are not higher than 1.5" above the knee.
10. Scrubs that are clean and pressed may be worn.

### **Housekeeping & Laundry**

Call-in for illness must be made to the supervisor at least 2 hours prior to the beginning of assigned shift for ET to be paid.

### Dress Code

1. Good personal grooming and hygiene is required.
2. Hairstyles, if worn long, must be neatly combed and away from employee's face.
3. Beards and moustaches must be neatly trimmed.
4. Fingernails must be clean and trimmed at all times.
5. Jewelry, if worn, shall be kept to a minimum.

6. Sleeveless tops, tee shirts with logos or pictures, crop tops or tank tops are not permitted.
7. Leggings are not permitted.
8. White shoes with rubber soles or athletic footwear are acceptable. Sandals and open toed shoes are not permitted.

### **Maintenance**

Call-in for illness must be made to the supervisor at least 2 hours prior to the beginning of an assigned shift for ET to be paid.

#### **Dress Code**

1. Good personal grooming and hygiene is required. Hair should be clean and neatly arranged.
2. Beards and moustaches must be neatly trimmed.
3. Jewelry if worn shall be kept to a minimum.
4. Clothing - every employee is required to keep his/her uniform/clothes in good repair, clean and free from offensive odor or unsightly stains. Employees must clean uniforms prior to return.
5. Substantial footwear providing support and protection must be worn.

### **Department Property**

All equipment issued by the department shall remain the property of the department and be maintained in good condition. Any lost or damaged materials shall be reported to the Director of Facilities or supervisor immediately. Upon separation of employment all materials shall be returned to the department or reimbursement made for the cost of such items.

### **Dietary Staff**

Call-in for illness must be made to the supervisor at least 2 hours prior to the beginning of an assigned shift for ET to be paid.

#### **Dress Code**

1. Good personal grooming and hygiene is required.
2. Hairstyles, if worn long, must be neatly combed and away from employee's face.
3. Beards and mustaches must be neatly trimmed.
4. Fingernails must be clean and trimmed at all times.
5. Jewelry if worn, shall be kept to a minimum. Dangling necklaces or earrings and rings with raised settings are not permitted.
6. Sleeveless tops, tee shirts with logos or pictures, crop tops or tank tops are not permitted.
7. Leggings are not permitted.
8. White shoes with rubber soles or athletic footwear are acceptable. Sandals and open toed shoes are not permitted.

9. From June 15<sup>th</sup> through August 30<sup>th</sup> capri pants are permitted in navy blue or black. Spandex clothing is not permitted.
10. Proper undergarments are to be worn at all times.
11. Hairnets and gloves are required at all times in food prep areas.

## **Appendix B**

### **Residents Rights RSA 151.21**

The policy describing the rights and responsibilities of each patient admitted to the facility shall include, as a minimum, the following:

I. The patient shall be treated with consideration, respect, and full recognition of the patient's dignity and individuality, including privacy in treatment and personal care and including being informed of the name, licensure status, and staff position of all those with whom the patient has contact, pursuant to RSA 151:3-b.

II. The patient shall be fully informed of a patient's rights and responsibilities and of all procedures governing patient conduct and responsibilities. This information must be provided orally and in writing before or at admission, except for emergency admissions. Receipt of the information must be acknowledged by the patient in writing. When a patient lacks the capacity to make informed judgments the signing must be by the person legally responsible for the patient.

III. The patient shall be fully informed in writing in language that the patient can understand, before or at the time of admission and as necessary during the patient's stay, of the facility's basic per diem rate and of those services included and not included in the basic per diem rate. A statement of services that are not normally covered by medicare or medicaid shall also be included in this disclosure.

IV. The patient shall be fully informed by a health care provider of his or her medical condition, health care needs, and diagnostic test results, including the manner by which such results will be provided and the expected time interval between testing and receiving results, unless medically inadvisable and so documented in the medical record, and shall be given the opportunity to participate in the planning of his or her total care and medical treatment, to refuse treatment, and to be involved in experimental research upon the patient's written consent only. For the purposes of this paragraph "health care provider" means any person, corporation, facility, or institution either licensed by this state or otherwise lawfully providing health care services, including, but not limited to, a physician, hospital or other health care facility, dentist, nurse, optometrist, podiatrist, physical therapist, or psychologist, and any officer, employee, or agent of such provider acting in the course and scope of employment or agency related to or supportive of health care services.

V. The patient shall be transferred or discharged after appropriate discharge planning only for medical reasons, for the patient's welfare or that of other patients, if the facility ceases to operate, or for nonpayment for the patient's stay, except as prohibited by Title XVIII or XIX of the Social Security Act. No patient shall be involuntarily discharged from a facility because the patient becomes eligible for Medicaid as a source of payment.

VI. The patient shall be encouraged and assisted throughout the patient's stay to exercise the patient's rights as a patient and citizen. The patient may voice grievances and recommend changes in policies and services to facility staff or

outside representatives free from restraint, interference, coercion, discrimination, or reprisal.

VII. The patient shall be permitted to manage the patient's personal financial affairs. If the patient authorizes the facility in writing to assist in this management and the facility so consents, the assistance shall be carried out in accordance with the patient's rights under this subdivision and in conformance with state law and rules.

VIII. The patient shall be free from emotional, psychological, sexual and physical abuse and from exploitation, neglect, corporal punishment and involuntary seclusion.

IX. The patient shall be free from chemical and physical restraints except when they are authorized in writing by a physician for a specific and limited time necessary to protect the patient or others from injury. In an emergency, restraints may be authorized by the designated professional staff member in order to protect the patient or others from injury. The staff member must promptly report such action to the physician and document same in the medical records.

X. The patient shall be ensured confidential treatment of all information contained in the patient's personal and clinical record, including that stored in an automatic data bank, and the patient's written consent shall be required for the release of information to anyone not otherwise authorized by law to receive it. Medical information contained in the medical records at any facility licensed under this chapter shall be deemed to be the property of the patient. The patient shall be entitled to a copy of such records upon request. The charge for the copying of a patient's medical records shall not exceed \$15 for the first 30 pages or \$.50 per page, whichever is greater; provided, that copies of filmed records such as radiograms, x-rays, and sonograms shall be copied at a reasonable cost.

XI. The patient shall not be required to perform services for the facility. Where appropriate for therapeutic or diversional purposes and agreed to by the patient, such services may be included in a plan of care and treatment.

XII. The patient shall be free to communicate with, associate with, and meet privately with anyone, including family and resident groups, unless to do so would infringe upon the rights of other patients. The patient may send and receive unopened personal mail. The patient has the right to have regular access to the unmonitored use of a telephone.

XIII. The patient shall be free to participate in activities of any social, religious, and community groups, unless to do so would infringe upon the rights of other patients.

XIV. The patient shall be free to retain and use personal clothing and possessions as space permits, provided it does not infringe on the rights of other patients.

XV. The patient shall be entitled to privacy for visits and, if married, to share a room with his or her spouse if both are patients in the same facility and where both patients consent, unless it is medically contraindicated and so documented by a physician. The patient has the right to reside and receive services in the facility with reasonable accommodation of individual needs and preferences, including

choice of room and roommate, except when the health and safety of the individual or other patients would be endangered.

XVI. The patient shall not be denied appropriate care on the basis of race, religion, color, national origin, sex, age, disability, marital status, or source of payment, nor shall any such care be denied on account of the patient's sexual orientation.

XVII. The patient shall be entitled to be treated by the patient's physician of choice, subject to reasonable rules and regulations of the facility regarding the facility's credentialing process.

XVIII. The patient shall be entitled to have the patient's parents, if a minor, or spouse, or next of kin, or a personal representative, if an adult, visit the facility, without restriction, if the patient is considered terminally ill by the physician responsible for the patient's care.

XIX. The patient shall be entitled to receive representatives of approved organizations as provided in RSA 151:28.

XX. The patient shall not be denied admission to the facility based on Medicaid as a source of payment when there is an available space in the facility.

XXI. Subject to the terms and conditions of the patient's insurance plan, the patient shall have access to any provider in his or her insurance plan network and referral to a provider or facility within such network shall not be unreasonably withheld pursuant to RSA 420-J:8, XIV.

### **Related Laws**

#### **RSA 151.22 Patient's Personal Representative:**

The patient's personal representative may assist the patient in the exercise of any rights under the subdivision.

#### **RSA 151.23 Retaliation Prohibited**

An owner, administrator, employee, or representative of a facility shall not discharge or harass, or retaliate or discriminate against a patient because the patient has exercised a right protected under this subdivision.

#### **RSA 151.20.II Facility Policy and Procedures**

A facility shall establish written procedures to implement its policy to guarantee the patients' rights and shall include procedures for investigation and resolution of complaints made by or on behalf of patients, families of patients or staff. (See NH RSA Chapters 143 – 152 for complete wording)

#### **RSA 161-F13 Powers and Duties**

The Office of Ombudsman shall act on complaint, investigate any act, practice, policy or procedure of any facility or government agency that may adversely affect the health, safety, welfare or civil or human rights of long-term care residents. (See RSA 161-F13 in the NH RSA Chapters 153-168 for complete wording)

## Appendix C

### Department of Corrections General Rules

Standards of conduct and general rules contained in this addendum are designed to improve the effectiveness and consistency in the operation of the Department of Corrections. These rules are not all-inclusive and are to be used in addition to DOC departmental policies.

1. Every employee is to be familiar with the contents of this addendum and any revisions or modifications may be issued from time to time. Employees are reminded that the standards and rules cannot address every possible situation and employees are expected to use common sense, good judgment and discretion in all situations.
2. All members of the department are responsible for maintaining awareness of departmental policies. Each member is required to make appropriate changes or inserts as issued by the superintendent. This handbook is considered departmental property.
3. The Department of Corrections is a non-smoking facility.

#### **A. Professional Responsibilities**

1. All members of the DOC staff are expected to maintain the highest possible degree of professional and personal integrity in the performance of their duties. Employees must also keep in mind that any indiscretions not only reflect poorly on themselves but also on fellow employees and Sullivan County.
2. Employees must maintain safety and security at all times within the DOC facility.
3. Employees must insure that all inmates are treated equally.
4. Employees must insure that the inmates' constitutional rights are not violated.
5. Employees must insure that inmates have equal access to all programs and services provided by Sullivan County Department of Corrections according to their classification status.
6. Employees must maintain a professional demeanor to all other staff, inmates and all supporting agencies.
7. Employees must perform all lawful duties as directed by policy and procedures and/or by the Superintendent.

#### **B. Required Conduct**

1. Hygiene - the employee is expected to bathe or wash daily. It is expected that employees will practice appropriate dental hygiene as well. Individuals are expected to be in compliance with this policy and be free from offensive odor or unsightly practices.

2. Grooming - hair must be clean and not greasy. Hair length for men must not exceed the top of the ear, over the collar or below the eyebrows. There is no standard length for women's hair; however it is recommended that exceptionally long hair be worn up so that it cannot be grabbed. Discretion is authorized in this area. Hair cannot be dyed any color that is considered an unnatural color.
3. Clothing - every employee is required to keep his/her uniform/clothes in good repair, clean and free from offensive odor or unsightly stains. Issued items in need of repair must be brought to the attention of the Uniforms Officer. Black footwear is required with rubber sole. Athletic shoes, high heels or western style boots are unauthorized for wear by Correctional Officers. Correctional Officers are to ensure that their uniforms fit properly and are not too tight or overly loose. Employees must clean uniforms prior to return.
4. Women may wear earrings that are close to the ear and do not present an item to be grabbed by other persons. Excessive ear piercing is discouraged. Earring display by men is discouraged. Unauthorized display of body jewelry anywhere, other than described above that may be seen by the inmate population is prohibited.
5. Body tattoos - must not depict nudity or offensive verbiage and should not be excessive. It is forbidden to have any tattoos, which promote any kind of racist ideology.
6. Fingernails - must not be any longer than ¼ inch from the tip of the finger. Correctional Officers are not authorized to wear false fingernails.
7. Every member of the department must be polite and courteous to all other members of the department and the public, including other law enforcement agencies.
8. All new hires are required to successfully complete a physical test upon hire and all CERT members are required to successfully complete a physical fitness test annually. (See Appendix D)
9. All members of the department shall truthfully state all facts in reports and appearances before judicial, departmental or other official investigations, hearing, trial or other proceedings.
10. All members shall report promptly to regular scheduled assignments or whenever ordered to do so by the proper authority.
11. All members are required to read the daily log to remain current of all new orders, regulations, memorandums or other pertinent information.
12. Members of the department shall address all other members of the department by rank and name or rank only when in the presence of inmates or the civilian population while in the institution.
13. All incident reports shall be submitted to his/her supervisor accurately and per departmental policy.
14. Every member of the department shall have an operating telephone in their residence and a current number must be on file with appropriate

authority of the Department of Corrections. In the event any employee becomes ill and is unable to fulfill their obligations to the department, they are required to contact the facilities governing authority 2 hours prior to the beginning of their shift. Any absence of more than three (3) days in duration may require a doctor's certification of care at the discretion of the governing authority.

15. Any injury or other disability occurring in the line of duty shall be reported to the appropriate authority within 24 hours of the initial incident. This report shall be in appropriate form and will be investigated by the Superintendent. No employee shall be permitted to return to full duty until they have been certified as physically and or psychologically fit.
16. All employees of the department must hold a valid Operators drivers license and have reliable transportation.
17. All Group II eligible employees of the department must maintain a certification established through the Association of Counties certification rules in accordance with RSA 100-A

**C. Conduct Prohibited**

1. Commission of a felony or misdemeanor.
2. Any negligent act that jeopardize the security of inmates or staff.
3. Any conduct that reflects negatively on the department or other staff members.
4. Being absent from post without authority.
5. Failure to report infractions or inappropriate behavior by others.
6. Deliberate refusal to obey a lawful order issued by a superior officer.
7. Use of excessive or unnecessary physical force in the performance of duty.
8. Seeking or accepting any advantage or personal gain for treatment provided any inmate.
9. Voluntary associations with persons engaged in unlawful activities.
10. Conducting personal business on duty.
11. Recommending or suggesting, in any manner, the use of any professional or commercial service that may benefit the employee or the service.
12. Use of departmental letterhead for personal correspondence without express permission of the Superintendent.
13. Duplicating facility keys.
14. Violating policies and procedures or deliberate misinterpretation of the same with the intent of circumventing or sabotaging such policy.
15. Altering, defacing or removing posted notices.
16. Initiating or supporting any unsubstantiated information concerning internal or external circumstances or associations.
17. Purchasing, using and possession of alcohol or illegal/unprescribed drugs, while in uniform, is prohibited.

18. Falsely reporting or otherwise deceiving the department concerning personal health condition.
19. Using telephones for personal use without permission of shift supervisor.

**D. Conflict of Interest**

1. Member shall not join or maintain any affiliations with organizations that may interfere with the performance of duties.
2. No member shall accept employment that may impair independence of judgment in the exercise of official duties. No member shall accept employment with other law enforcement agencies without the approval of the Superintendent and the Board of Commissioners.
3. No member shall participate in any political activities while in uniform.
4. No member shall solicit or accept any gift, gratuity, loan, reward or fee that may have any direct or indirect connection with departmental membership or activities, including those from inmates or inmates' family or friends.
5. No member shall use their official position or departmental identification to gain privileges not otherwise available to them except in the performance of duties. This is to include avoidance of consequences of illegal acts.

**E. Department Property**

1. All equipment issued by the department shall remain the property of the department and be maintained in good condition. Any lost or damaged materials shall be reported to the Superintendent or supervisor immediately. Upon separation of employment all materials shall be returned to the department or reimbursement made for the cost of such items.
2. Only equipment issued or approved by the Superintendent shall be carried while on duty.
3. All interior and exterior surfaces of the facility shall not be marred, marked or in any way defaced by inmates or employees. No materials shall be attached to any surface without the express permission of the Superintendent.
4. Any defective equipment or hazardous conditions shall be reported to the supervisor immediately.
5. When operating County vehicles, employees and passengers must wear seat belts.

**F. Dissemination of Information**

1. No information shall be distributed to any unauthorized personnel.
2. Records of inmates, special orders, memos or any other documents shall not be copied or removed except in accordance with established policy or approval from the Superintendent.

3. Internal business, internal investigations or any disciplinary action is to remain within the department. Members of the department are prohibited from providing information or opinion to the press or any similar organization without express permission from the Superintendent.

**Appendix D**

**Department of Corrections Physical Fitness Test**

**Sullivan County Physical Fitness Test  
Entry-Level Standards**

**300 M Run Males Females**

Age	Entry	Entry
18-29	60	74.5
30-39	61	80.5
40-49	74.8	101.8
50-59	85	N/A

**Push-Up Males Females**

Age	Entry	Entry
18-29	27	22
30-39	21	17
40-49	16	11
50-59	11	10
60 +	9	4

**Vertical leap Males Females**

Age	Entry	Entry
18-29	19"	13.9"
30-39	18.5"	12"
40-49	15"	9"
50-59	13.5"	N/A

**Bench Press Males Females**

Age	Entry	Entry
18-29	.96	.58
30-39	.86	.52
40-49	.78	.48
50-59	.70	.43
60 +	.65	.41

**Flexibility Males Females**

Age	Entry	Entry
18-29	16.0"	19.0"
30-39	15.0"	17.8"
40-49	14.0"	17.0"
50-59	12.5"	16.0"
60 +	12.0"	15.2"

**1.5 Mile Run Males Females**

Age	Entry	Entry
18-29	13:06	15:49
30-39	13:53	16:23
40-49	14:47	16:59
50-59	15:53	18:09
60+	16:58	18:54

**Sit-Up Males Females  
(in 60 seconds)**

Age	Entry	Entry
18-29	37	31
30-39	33	24
40-49	28	19
50-59	22	12
60+	18	5

**NOTE: Candidates must pass four of the seven events in the physical fitness test.**

## **Appendix E Civil Rights**

### **Section 504 Grievance**

It is the policy of Sullivan County not to discriminate on the basis of disability. Sullivan County has adopted an internal grievance procedure providing for prompt and equitable resolution of complaints alleging any action prohibited by Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794) of the U. S. Department of Health and Human Services regulations implementing the Act. Section 504 prohibits discrimination on the basis of disability in any program or activity receiving Federal financial assistance. The Law and Regulations may be examined in the office ( Director of Environmental Services (603) 542-9511 ex. 273 of Section 504 Coordinator), who has been designated to coordinate the efforts of Sullivan County to comply with Section 504.

Any person who believes she or he has been subjected to discrimination on the basis of disability may file grievance under this procedure. It is against the law for Sullivan County to retaliate against anyone who files a grievance or cooperates in the investigation of a grievance.

#### **Procedure:**

- Grievances must be submitted to the Section 504 Coordinator within 10 working days of the date the person filing the grievance becomes aware of the alleged discriminatory action.
- A complaint must be in writing, containing the name and address of the person filing it. The complaint must state the problem or actions alleged to be discriminatory and the remedy or relief sought.
- The Section 504 Coordinator (or his or her designee) shall conduct an investigation of the complaint. This investigation may be informal, but it must be thorough, affording all interested persons an opportunity to submit evidence relevant to the complaint. The Section 504 Coordinator will maintain the files and records of Sullivan County relating to such grievance.
- The Section 504 Coordinator will issue a written decision on the grievance no later than 30 calendar days after its filing.
- The person filing the grievance may appeal the decision of the Section 504 Coordinator by writing to the Sullivan County Board of Commissioners within 15 calendar days of receiving the Section 504 Coordinator's decision. The Commissioners shall issue a written decision in response to the appeal no later than 30 calendar after its filing.
- The availability and use of this grievance procedure does not prevent a person from filing a complaint of discrimination on the basis of disability with the U. S. Department of Health and Human Services, Office of Civil Rights.

Sullivan County will make appropriate arrangements to ensure that disabled persons are provided other accommodations, if needed, to participate in this grievance process. Such arrangements may include, but are not limited to, providing interpreters for the deaf, providing taped cassettes of material for the blind, or assuring a barrier-free location for the proceedings. The Section 504 Coordinator will be responsible for such arrangements.

**EXHIBIT I**

<b>Earned TIME ACCRUAL RATES</b>	<b>Data Control</b>	<b>Years of Service</b>	<b>Accrual Rate  Per Hour</b>	<b>Annual Accrual</b>
<b>Non-Bargaining Department Heads</b>	F	0 to 4	.0885	184 hrs (23 days)
		4 to 10	.1077	224 hrs (28 days)
		10 and over	.12692	264 hrs (33 days)
<b>Non-Bargaining Supervisors</b>	G	0 to 4	.07885	164 hrs (20.5 days)
		4 to 10	.0981	204 hrs (25.5 days)
		10 and over	.1173	244 hrs (30.5 days)
<b>Non-Bargaining Employees</b>	H	0 to 4	.06923	144 hrs (18 days)
		4 to 10	.0885	184 hrs (23 days)
		10 and over	.1077	224 hrs (28 days)

**Effective Date**

This policy shall become effective upon the date of the signatures of the Sullivan County Board of Commissioners.

\_\_\_\_\_  
Date

\_\_\_\_\_  
Jeffrey Barrette - Chair  
Commissioner

\_\_\_\_\_  
Bennie C. Nelson – Vice Chair  
Commissioner

\_\_\_\_\_  
Ethel Jarvis- Clerk  
Commissioner

Aug 2013

31

MEDICARE							
	Aug 2012 Actual	Aug 2012 AVG DAILY CENSUS	Aug 2013 Actual	Aug AVG DAILY CENSUS	BUDGETED	BUDGETED AVG CENSUS	VARIANCE
CENSUS:	265	9	152	5	279	9	-127
REVENUE	\$134,783.05		\$69,059.54		\$132,525.00		-\$63,465.46
AVERAGE RATE PER DAY	\$508.62		\$454.34		\$475.00		-\$20.66
PRIVATE							
	Aug 2012 Actual	Aug 2012 AVG DAILY CENSUS	Aug 2013 Actual	Aug AVG DAILY CENSUS	BUDGETED		VARIANCE
CENSUS:	633	20	478	15	558	18	-80
REVENUE	\$164,025.00		\$129,460.00		\$147,870.00		-\$18,410.00
AVERAGE RATE PER DAY	\$259.12		\$270.84		\$265.00		\$5.84
MEDICAID							
	Aug 2012 Actual	Aug 2012 AVG DAILY CENSUS	Aug 2013 Actual	Aug AVG DAILY CENSUS	BUDGETED		VARIANCE
CENSUS:	3,374	109	3,443	111	3,441	111	2
REVENUE	\$483,797.86		\$521,637.19		\$501,147.24		\$20,489.95
AVERAGE RATE PER DAY	\$143.39		\$151.51		\$145.64		\$5.87
HCBC (RESPITE)							
	Aug 2012 Actual	Aug 2012 AVG DAILY CENSUS	Aug 2013 Actual	Aug AVG DAILY CENSUS	BUDGETED		VARIANCE
CENSUS:	7	0	6	0	0	0	6
REVENUE	1122.24		\$961.92		\$416.67		\$545.25
AVERAGE RATE PER DAY	\$160.32		\$160.32		0		\$160.32
INSURANCE/MNGD CARE							
	Aug 2012 Actual	Aug 2012 AVG DAILY CENSUS	Aug 2013 Actual	Aug AVG DAILY CENSUS	BUDGETED		VARIANCE
CENSUS:	6	0	0	0	0	0	0
REVENUE	\$2,100.00		\$0.00		\$2,972.60		-\$2,972.60
AVERAGE RATE PER DAY	\$350.00		#DIV/0!		\$0.00		#DIV/0!
TOTAL CENSUS	4,285		4,079		0	4,278	
AVERAGE CENSUS		138.2		132	0	138.0	
	\$785,828.15		\$721,118.65		\$784,931.51		-\$63,812.86
MEDICARE B REVENUE							
	Aug 2012 Actual		Aug 2013 Actual		BUDGETED		VARIANCE
	\$39,078.18		\$47,461.97		\$35,157.57		\$12,304.40
	\$824,906.33		\$768,580.62		\$820,089.08		-\$51,508.46
TOTAL MONTHLY REVENUE VARIANCE							(\$51,508.46)

Revenue Review thru 8/31/2013

	Annual Budget	62 Days YTD Budget	YTD	Variance	
Medicaid	5,900,605	1,002,295	1,040,862	38,567	
Private	1,741,050	295,740	272,510	(23,230)	
Insurance/Managed Care	35,000	5,945	15,700	9,755	
Respite (HCBC)	5,000	849	962	113	
Medicaid Assessment	1,296,480	-	-	-	Paid quarterly
Medicare Part B (Total)	413,952	70,315	71,686	1,371	
Medicare Part A	1,560,375	265,050	121,996	(143,054)	
Proshare	1,762,875			-	Paid at end of FY
Net Variance from Operations		1,640,194	1,523,716	(116,478)	
Misc Income	20,000	3,397	5,000	1,603	
Cafeteria	17,500	2,973	4,801	1,829	
Meals	340,051	57,762	56,675	(1,087)	
YTD Variance	13,092,888	1,704,326	1,590,192	(114,134)	

Sullivan County Nursing Home  
Quarterly Resident Census

Resident Census - FY 14

	TOTAL DAYS		MEDICAID		PRIVATE		SKILLED		HCBC		MANAGED		LEAVE		TOTAL DAYS	
	AVAILABLE	DAYS	DAYS	DAYS	DAYS	DAYS	RESPITE	CARE	DAYS	DAYS	DAYS	DAYS	FILLED	FILLED		
Jul-13	4836	3427	84.10%	530	13.01%	118	2.90%	0	0.00%	0	0.00%	0	0.00%	4075	84.26%	
Aug-13	4836	3441	84.36%	478	11.72%	152	3.73%	6	0.15%	0	0.00%	2	0.05%	4079	84.35%	
Sep-13			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
1ST QUARTER	9,672	6,868	84.23%	1,008	12.36%	270	3.31%	6	0.07%	0	0.00%	2	0.02%	8,154	84.31%	
Oct-13			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
Nov-13			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
Dec-13			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
2ND QUARTER	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	
Jan-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
Feb-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
Mar-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
3RD QUARTER	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	
Apr-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
May-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
Jun-14			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	0	#DIV/0!	
4TH QUARTER	0	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!	
FY '13 TOTAL	9,672	6,868	84.23%	1,008	12.36%	270	3.31%	6	0.07%	0	0.00%	2	0.02%	8,154	84.31%	
YTD AVG.		110.8		16.3		4.4		0.1		0.0		0.0		131.5		

Avg  
Census  
Leave MLOA-home  
131.5  
0.0  
0.0  
0.0

Resident Census - FY 13

	TOTAL DAYS		MEDICAID		PRIVATE		SKILLED		HCBC		MANAGED		LEAVE		TOTAL DAYS	
	AVAILABLE	DAYS	DAYS	DAYS	DAYS	DAYS	RESPITE	CARE	DAYS	DAYS	DAYS	DAYS	FILLED	FILLED		
Jul-12	4836	3331	77.68%	581	13.55%	339	7.91%	5	0.12%	29	0.68%	3	0.07%	4288	88.67%	
Aug-12	4836	3400	79.35%	607	14.17%	265	6.18%	7	0.16%	6	0.14%	0	0.00%	4285	88.61%	
Sep-12	4680	3199	80.54%	580	14.60%	188	4.73%	0	0.00%	0	0.00%	5	0.13%	3972	84.87%	
1ST QUARTER	14,352	9,930	79.16%	1,768	14.09%	792	6.31%	12	0.10%	35	0.28%	8	0.06%	12,545	87.41%	
Oct-12	4836	3319	79.17%	606	14.46%	252	6.01%	0	0.00%	13	0.31%	2	0.05%	4192	86.68%	
Nov-12	4680	3333	78.65%	557	13.14%	298	7.03%	5	0.12%	40	0.94%	5	0.12%	4238	90.56%	
Dec-12	4836	3354	78.25%	607	14.16%	320	7.47%	2	0.05%	1	0.02%	2	0.05%	4286	88.63%	
2ND QUARTER	14,352	10,006	78.69%	1,770	13.92%	870	6.84%	7	0.06%	54	0.42%	9	0.07%	12,716	88.60%	
Jan-13	4836	3282	78.03%	622	14.79%	301	7.16%	0	0.00%	0	0.00%	1	0.02%	4206	86.97%	
Feb-13	4368	3082	79.31%	551	14.18%	253	6.51%	0	0.00%	0	0.00%	0	0.00%	3886	88.97%	
Mar-13	4836	3462	81.96%	542	12.83%	220	5.21%	0	0.00%	0	0.00%	0	0.00%	4224	87.34%	
3RD QUARTER	14,040	9,826	79.78%	1,715	13.92%	774	6.28%	0	0.00%	0	0.00%	1	0.01%	12,316	87.72%	
Apr-13	4680	3406	83.42%	461	11.29%	189	4.63%	0	0.00%	26	0.64%	1	0.02%	4083	87.24%	
May-13	4836	3424	83.27%	486	11.82%	163	3.96%	6	0.15%	31	0.75%	2	0.05%	4112	85.03%	
Jun-13	4680	3360	84.00%	491	12.28%	123	3.08%	0	0.00%	25	0.63%	1	0.03%	4000	85.47%	
4TH QUARTER	14,196	10,190	83.56%	1,438	11.79%	475	3.89%	6	0.05%	82	0.67%	4	0.03%	12,195	85.90%	
FY '12 TOTAL	56,940	39,952	80.27%	6,691	13.44%	2,911	5.85%	25	0.05%	171	0.34%	22	0.04%	49,772	87.41%	
YTD AVG.		109.5		18.3		8.0		0.1		0.5		0.1		136.4		

Avg  
Census  
136.4  
138.2  
136.8  
134.0

## Medicare Length of Stay Analysis

Sullivan County Health Care (SC)

Page 1 of 1  
9/20/2013 4:02 PM  
AR7400A

	Aug 2013	Jul 2013	Jun 2013	May 2013	Apr 2013	Mar 2013	Feb 2013	Jan 2013	Dec 2012	Nov 2012	Oct 2012	Sep 2012	12 Mos.	Calendar YTD
Total Admits & Readmits (All payer types)	13	8	8	6	10	8	6	12	8	12	16	3	110	71
MCR # Admits & Readmits	7	5	4	5	5	3	4	7	5	7	10	2	64	40
MCR # Discharges from facility	7	4	1	4	1	2		2	3	3	2	3	32	21
<b>MCR Discharged LOS</b>	24.4	27.3	2.0	24.8	10.0	15.5		23.0	28.3	29.7	9.5	35.7	24.0	22.3
MCR # End or A/R Change	2		3	5	3	4	4	6	5	3	5	2	42	27
<b>MCR End or A/R Change LOS</b>	19.0		28.7	50.6	67.0	54.0	37.3	64.3	33.0	67.7	39.2	11.5	45.6	49.2
<b>Total Average MCR LOS</b>	23.2	27.3	22.0	39.1	52.8	41.2	37.3	54.0	31.3	48.7	30.7	26.0	36.3	37.4
Total MCR Days	152	118	123	163	189	220	253	301	320	298	252	188	2577	1519
Rehab RUGs	152	118	121	157	188	210	253	294	283	297	245	177	2495	1493
% of Total MCR Days	100%	100%	98%	96%	99%	95%	100%	98%	88%	100%	97%	94%	97%	98%
Non-Rehab RUGs			2	6	1	10		7	37	1	7	11	82	26
% of Total MCR Days			2%	4%	1%	5%		2%	12%		3%	6%	3%	2%
Default Days														
% of Total MCR Days														
A ADL (low dependency)	59	80	55	87	99	52	99	88	100	125	125	57	1026	619
% of Total MCR Days	39%	68%	45%	53%	52%	24%	39%	29%	31%	42%	50%	30%	40%	41%
B ADL (medium dependency)	44	21	28	52	72	77	51	114	180	136	71	78	924	459
% of Total MCR Days	29%	18%	23%	32%	38%	35%	20%	38%	56%	46%	28%	41%	36%	30%
C ADL (high dependency)	49	17	40	24	18	91	103	99	40	37	56	53	627	441
% of Total MCR Days	32%	14%	33%	15%	10%	41%	41%	33%	13%	12%	22%	28%	24%	29%
Medicare Net Revenue	\$69,060	\$56,287	\$56,056	\$67,346	\$90,190	\$117,029	\$132,277	\$148,971	\$152,605	\$144,841	\$111,632	\$90,180	\$1,236,473	\$737,215

Note: This report includes only the selection criteria listed below.

Effective Date From 7/1/2013 Thru 8/31/2013

Status: All

Sort: AR Type

**Summary Admission / Discharge Report**

Sullivan County Health Care (SC)

*Admissions (Includes Readmits)*

Page 1 of 2

09/20/2013 2:48 PM

RI6300B

<i>A/R Type</i>	<i>From/To</i>	<i>Admissions</i>	<i>Readmits</i>	<i>Discharges</i>
HCB	5 Acute care hospital	1	0	0
	HM Home	0	0	0
	<i>HCB Subtotal</i>	<u>1</u>	<u>0</u>	<u>0</u>
MCD	20 Expired in Facility	0	0	4
	AL Assisted Living	1	0	0
	HM Home	0	1	0
	HP Hospital	2	2	6
	NH Nursing Home	1	0	0
	<i>MCD Subtotal</i>	<u>4</u>	<u>3</u>	<u>10</u>
MRA	Unknown	0	0	0
	20 Expired in Facility	0	0	1
	5 Acute care hospital	0	0	0
	HM Home	0	0	8
	HP Hospital	6	6	2
	NH Nursing Home	0	0	0
	<i>MRA Subtotal</i>	<u>6</u>	<u>6</u>	<u>11</u>
PVT	1 Private home/apartme	0	0	0
	5 Acute care hospital	0	0	0
	HP Hospital	1	0	1
	NH Nursing Home	0	0	1
	<i>PVT Subtotal</i>	<u>1</u>	<u>0</u>	<u>2</u>
<i>Total</i>		<u>12</u>	<u>9</u>	<u>23</u>

## Month-end Aged Analysis

9/20/13 3:54 PM

Sullivan County Health Care (SC)

For the Month of Aug, 2013

Resident (Res #) (Discharge Date)

Type Balance	Aug/	Jul/	Jun/	May/	Apr/	Mar/	Feb/	Jan/	Dec/	Nov/	Oct/	Sep/	Aug/	Balance
<b>Aged Analysis Summary</b>														
HCB	961.92			961.92					320.64	801.60			1,233.76	4,279.84
INS	15,240.80	14,658.24	17,723.18	1,385.94	1,468.79	2,409.22	1,620.90	5,248.51	3,438.84	1,259.76-	4,118.05	7,906.03	12,157.43	86,116.17
MCD	413,480.69	12,601.72	16,669.23	8,585.81	8,355.49	28,225.46	14,423.33	6,799.10	2,486.29	2,545.51-	2,120.61	1,854.25	1,202.65	514,259.12
MCP														
MRA	56,775.54	44,742.91	0.24	11,713.24	13,717.29	5,435.28	12,023.39	6,678.34	6,469.09	722.41-	6,768.23	1,549.68	4,878.93-	160,271.89
MRB	35,425.53	14,181.36	789.30	727.98	4,501.36	4,960.59	4,745.79	1,816.05	5,643.36	1,501.79	4,802.04	42.46	1,645.67-	77,491.94
MXA			888.00	9,225.27	15,298.11	15,337.71	12,903.00	4,876.50	7,711.45	3,572.50	4,079.21	2,991.00	5,627.44-	71,255.31
MXB	5,833.33	4,180.45	6,389.63	2,031.73	1,874.83	2,527.96	621.42	156.20	739.14	449.46	1,333.18	106.28	3,559.18-	22,684.43
PVT	61,608.91	56,184.77	20,050.54	13,047.60	16,997.60	9,197.60	7,010.03	11,267.44	12,350.09	13,859.70	16,901.83	12,385.20	148,974.69	399,836.00
RES	8,524.82	4,331.00	1,878.67	1,098.86	710.39	438.17	618.05	141.15	1,492.90	2,169.14	3,927.20	3,887.00	31,930.05	61,147.40
PHC														
HST														
PIN														
HSR														
MRP			2,438.56	18,898.84	15,850.64									37,188.04
AIN	3,000.00	4,000.00	3,700.00											10,700.00
<b>Totals:</b>	<b>600,851.54</b>	<b>154,880.45</b>	<b>70,527.35</b>	<b>67,677.19</b>	<b>78,774.50</b>	<b>68,531.99</b>	<b>53,965.91</b>	<b>36,983.29</b>	<b>40,651.80</b>	<b>17,826.51</b>	<b>44,050.35</b>	<b>30,721.90</b>	<b>179,787.36</b>	<b>1,445,230.14</b>
	41.57%	10.72%	4.88%	4.68%	5.45%	4.74%	3.73%	2.56%	2.81%	1.23%	3.05%	2.13%	12.44%	100.00%

FORM **F-65(MS-45)**  
(1-25-2011)

**GOVERNMENTS DIVISION USE ONLY**

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION



**NEW HAMPSHIRE  
ANNUAL COUNTY  
FINANCIAL REPORT**

**PLEASE  
RETURN  
COMPLETED  
FORM TO**

State of New Hampshire  
Department of Revenue Administration  
Municipal Services Division  
PO Box 487  
Concord, NH 03302-0487  
Telephone: (603) 271-3397

For the Fiscal Year Ended: December 31, 2010 or JUNE 30, 2013

County of SULLIVAN

<b>MAILING ADDRESS</b>	Number and street			Telephone		
	14 MAIN STREET			Area code	Number	Extension
	Town			603	863-2560	
	NEWPORT			FAX		
	State	ZIP Code	Area code	Number		
	NH	03773	603	863-9314		

**WHEN TO FILE**

**April 1st** — For counties reporting on a **calendar year basis**. RSA 21-J: 34, V

**Sept. 1st** — For counties reporting on an **optional fiscal year basis**. RSA 21-J: 34, V

**CERTIFICATION**

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete. (If prepared by a person other than the county officials, this declaration is based on all information of which the preparer has knowledge.)

Signature of Clerk of Board of Commissioners	County	Date
<i>Ethel Jarvis</i>	SULLIVAN	9-23-13
Preparer (Please print or type)	Signature	Date
Melanson Heath & Company, PC	<i>Melanson Heath &amp; Company</i>	9/23/13

**Part I**

**GENERAL FUND BALANCE SHEET - MODIFIED ACCRUAL**

As of December 31, 201\_\_ OR June 30, 201\_3\_

A. ASSETS	Account No.	Beginning of Year	End of Year
	(a)	(b)	(c)
1. Current assets			
a. Cash and equivalents	1010	5795177	7837595
b. Investments	1030		
c. Taxes receivable (Unincorporated places)	1080		
d. Municipal assessments receivable	1081		
e. Tax liens receivable (Unincorporated places)	1110		
f. Accounts receivable	1150	2867605	1530712
g. Due from other governments	1260		
h. Due from other funds	1310		
i. Inventory (current portion)	1410	30703	51705
j. Prepaid items – <i>Specify</i>	1430		
PREPAID INSURANCE		260378	296192
k. Other current assets – <i>Specify</i>	1700		
<b>TOTAL ASSETS</b> →		\$ 8953863	\$ 9716204
B. LIABILITIES AND FUND EQUITY			
1. Current liabilities			
a. Accounts payable	2020	914467	890609
b. Compensated absences payable	2030		
c. Contracts payable	2060		
d. Due to other governments	2070		
e. Due to other funds	2080	288	96235
f. Deferred revenue	2220	182876	
g. Notes payable – Current	2230		
h. Bonds payable – Current	2250		
i. Other payables – <i>Specify</i>	2270		
ACCRUED WAGES		314651	324919
WITHHOLDINGS		96796	99875
OTHER		110331	49343
RESTRICTED CASH LIABILITY		182411	143832
<b>TOTAL LIABILITIES</b> →		\$ 1801820	\$ 1604813
2. Fund equity			
a. Assigned ( <i>formerly reserve for encumbrances</i> )	2440	86755	
b. Assigned ( <i>formerly reserve for special purposes</i> )	2490	2377643	1727847
c. Unassigned ( <i>formerly unreserved fund balance</i> )	2530	4687645	6383544
<b>TOTAL FUND EQUITY</b> →		\$ 7152043	\$ 8111391
<b>3. TOTAL LIABILITIES AND FUND EQUITY</b> →		\$ 8953863	\$ 9716204

**Part I GENERAL FUND — MODIFIED ACCRUAL - Continued**

Acct. No.	SOURCES OF REVENUES AND CREDITS	Amount	Acct. No.	SOURCES OF REVENUES AND CREDITS	Amount
<b>3110</b>	<b>3100 Assessments/Taxes</b> Property taxes (Unincorporated places)	T01		<b>3400 Charges for services (General fund)</b>	A89
			<b>3401</b>	Sheriff's department	168925
<b>3111</b>	Municipal assessment	T01 13892074	<b>3402</b>	Register of deeds	A89
<b>3120</b>	Land use change tax (Unincorporated)	T01	<b>3403</b>	Corrections	A89 81442
<b>3180</b>	Resident tax (Unincorporated places)	T01	<b>3404</b>	Nursing homes	A89 12732589
<b>3185</b>	Yield tax (Unincorporated places)	T01	<b>3406</b>	Cooperative extension	A59
<b>3186</b>	Payments in lieu of tax (Unincorporated)	U99	<b>3407</b>	Maintenance department	A89
<b>3187</b>	Payments in lieu of tax	U99	<b>340_</b>	Other — <i>Specify</i> <input checked="" type="checkbox"/>	A89
<b>31_</b>	Other — <i>Specify</i> <input checked="" type="checkbox"/>		<b>340_</b>		A89
<b>1.</b>			<b>340_</b>		A89
<b>2.</b>		U99	<b>340_</b>		A89
	<b>Revenue from licenses, permits, and fees</b> Other licensing and permit taxes	T29	<b>340_</b>		A89
<b>3290</b>			<b>340_</b>		A89
			<b>340_</b>		A89
			<b>3501</b>	<b>3500 Revenue from miscellaneous sources</b> Sale of county property	U11
	<b>3300 Revenue from Federal Government</b> Airports	B01	<b>3502</b>	Interest on investments	U20 6826
	Natural resources	B59	<b>3503</b>	Rents	U40 212719
	Sewerage	B80	<b>350_</b>	Royalties	U41
	Other	B89	<b>3504</b>	Fines and forfeits	U30
			<b>3506</b>	Insurance premiums and reimbursements	U99
			<b>3508</b>	Private or public donations	U50
			<b>3509</b>	Other miscellaneous sources	U99 122062
<b>3351</b>	<b>3350 Revenue from the State of New Hampshire</b> Shared revenue (unincorporated places)	C30			
<b>3352</b>	Incentive funds	C30			
	Sewerage	C80			
<b>3354</b>	Water pollution grants	C89	<b>3912</b>	<b>3900 Other financial sources</b> Transfers from special revenue funds	18377
<b>3356</b>	State and Federal Forest Land (unincorporated places)	C89	<b>3913</b>	Transfers from capital project funds	
<b>3359</b>	Other — <i>Specify</i> <input checked="" type="checkbox"/> V/W, EXT	C89 108977	<b>3914</b>	Transfers from proprietary funds	
	Welfare (including Medicaid)	C79	<b>3915</b>	Transfers from capital reserve	
	<b>3370 Revenue from other governments</b> Sewerage	D80	<b>3916</b>	Transfers from trust and fiduciary fund	
	Other	D89	<b>3934</b>	Proceeds from long-term notes/bonds	182876
Please continue in next column. 			<b>TOTAL REVENUES</b> 		\$ 27526867

**Part I GENERAL FUND — MODIFIED ACCRUAL - Continued**

Acct. No.	EXPENDITURES	Total expenditure (Includes col. b and c) (a)	Equipment and land purchases (b)	Construction (c)
<b>4110</b>	<b>4100 General government</b> County convention costs	E29 1563	G29	F29
<b>4120</b>	Judicial	E25	G25	F25
<b>4122</b>	Jury costs	E25	G25	F25
<b>4123</b>	County Attorney's Office	E25 466901	G25	F25
<b>4124</b>	Victim Witness Advocacy Program	E25 68293	G25	F25
<b>4130</b>	Executive	E29 182280	G29	F29
<b>4150</b>	Financial administration	E23 253450	G23	F23
<b>4155</b>	Personnel administration	E29 277720	G29	F29
<b>4192</b>	Medical examiner	E62 8696	G62	F62
<b>4193</b>	Register of deeds	E29	G29	F29
<b>4194</b>	Government building maintenance	E31 228741	G31	F31
<b>4196</b>	Insurance not otherwise allocated	E89	G89	F89
<b>4198</b>	Contingency	15755		
<b>41__</b>	Other — <i>Specify</i> ↗	E89	G89	F89
<b>41__</b>		E89	G89	F89
<b>4211</b>	<b>4200 Public safety and corrections</b> Sheriff's department	E62 826262	G62	F62
<b>4212</b>	Temporary custody of prisoners	E62	G62	F62
<b>4214</b>	Sheriff's Support services	E62	G62	F62
<b>4219</b>	Other public safety	E89	G89	F89
<b>4230</b>	Correction	E04 4038972	G04	F04
<b>4235</b>	Adult probation and parole	E05	G05	F05
<b>4301</b>	<b>4300 County Farm</b> Administration	E89	G89	F89
<b>4302</b>	Operating expense	E89	G89	F89
<b>4309</b>	Other — <i>Specify</i> ↗	E89	G89	F89
		E89	G89	F89
		E89	G89	F89
<b>4411</b>	<b>4400 County nursing home</b> Administration	E77	G77	F77
<b>4412</b>	Operating expense	E77 13104869	G77	F77
		E77	G77	F77
		E77	G77	F77
<b>4439</b>	Other health	E32	G32	F32
	<b>SUBTOTAL all expenditures</b> →	\$ 19473502	\$ 0	\$ 0

<b>Part I</b>		<b>GENERAL FUND — MODIFIED ACCRUAL - Continued</b>		
Acct. No.	EXPENDITURES	Total expenditure (Includes col. b and c) (a)	Equipment and land purchases (b)	Construction (c)
	<b>SUBTOTAL all expenditures — Enter figures from page 4.</b> →	19473502	0	0
<b>4441</b>	<b>4440 Human services</b> Administration	E79 4953297	G79	F79
<b>4442</b>	Money paid <b>directly</b> to needy persons covered by Federal aid programs (Temporary Assistance for Needy Families)	J67		
<b>4442</b>	Money paid <b>directly</b> to needy persons <b>not</b> covered by Federal aid programs (general relief, home relief, poor relief, etc.)	J68		
<b>4443</b>	Board and care of children	E79	G79	F79
<b>444__</b>	Other — <i>Specify</i> ↘ <b>SPECIAL OUTSIDE SERVICES</b>	E89 173750	G89	F89
<b>444__</b>	Other — <i>Specify</i> ↘	E89	G89	F89
<b>4611</b>	<b>4610 Cooperative extension services</b> Administration	E59 222875	G59	F59
<b>4619</b>	Other conservation	E59 29786	G59	F59
<b>4651</b>	<b>4650 Economic Development</b> Administration	E89	G89	F89
<b>4652</b>	Economic development	E89	G89	F89
<b>4659</b>	Other	E89	G89	F89
<b>4711</b>	<b>4700 Debt service</b> Principal, long-term bonds and notes	660000		
<b>4721</b>	Interest, long-term bonds and notes	I89 183850		
<b>4723</b>	Interest on revenue anticipation notes	I89		
<b>47__</b>	Other debt service	E23		
<b>4800</b>	<b>Intergovernmental transfers</b>			
<b>4901</b>	<b>4900 Capital outlay</b> Land and improvements			
<b>4902</b>	Machinery, vehicles, and equipment	204791		
<b>4903</b>	Buildings	85600		
<b>490__</b>	Other	80068		
<b>491__</b>	<b>Transfers to — Specify</b> ↘ <b>CAPITAL PROJECTS</b>	500000		
<b>491__</b>	<i>Specify</i> ↘			
<b>491__</b>	<i>Specify</i> ↘			
<b>GRAND TOTAL ALL EXPENDITURES</b> →		\$ 26567519	\$ 0	\$ 0

**Part II SCHEDULE OF LONG-TERM INDEBTEDNESS**

The amount of outstanding long-term indebtedness must be reported as of the end of the county fiscal year.

Schedule of long-term indebtedness as of Fiscal Year ending \_\_\_\_\_ Month **06** Day **30** Year **2013**

(a) Long-term bonds/notes outstanding <i>List each issue separately</i>	(b) Purpose of issue — <i>Mark (X) appropriate column</i>					(c) Amount
	Hospital bonds	Court house	Farm	Corrections	Other	
1. NOTES PAYABLE - FORD F350					X	5257
2. NOTES PAYABLE - 14 PASSENGER VAN					X	10625
3. NOTES PAYABLE - 12 VEHICLES					X	182876
4. BONDS PAYABLE					X	4595000
5.						
6.						
7.						
<b>8. Total long-term bonds/notes outstanding end of fiscal year</b> _____						<b>\$ 4793758</b>

**Part III RECONCILIATION OF OUTSTANDING LONG-TERM INDEBTEDNESS**

	Amount
<b>1. Outstanding debt — Beginning of fiscal year</b>	5286763
<b>2. New debt created during the fiscal year</b>	
a. Long-term notes issued	182876
b. Bonds issued	
<b>3. TOTAL — Sum of lines 2a and 2b</b> _____	<b>\$ 182876</b>
<b>4. TOTAL — Sum of lines 1 and 3</b> _____	<b>\$ 5469639</b>
<b>5. Debt retirement during fiscal year</b>	
a. Long-term notes paid	15881
b. Bonds paid	660000
<b>6. TOTAL — Sum of lines 5a and 5b</b> _____	<b>\$ 675881</b>
<b>7. TOTAL outstanding debt — End of fiscal year</b> <i>Line 4 less line 6</i> _____	<b>\$ 4793758</b>

**Part IV SUMMARY OF REVENUES FOR ALL OTHER FUNDS**

A. REVENUE AND OTHER FINANCING SOURCES	Capital projects	Special revenue	Proprietary funds	
	(a)	(b)	Enterprise (c)	Internal service (d)
1. Revenue from taxes/assessments	T01	T01	T01	
2. Revenue from licenses, fees, etc.	T29	T29	T29	
3. Revenue directly from Federal Government	B89	B89	B89	
4. Revenue from State of New Hampshire	C89	C89	C89	
5. Revenue from other government	D89	D89 1219986	D89	
6. Revenue from charges for service — <i>Specify</i> ↘	A89	A89	A89	
a. REGISTER OF DEEDS		377377		
b. OTHER	A89	A89 82106	A89	
c. _____	A89	A89	A89	
d. _____	A89	A89	A89	
7. Revenue from miscellaneous sources — <i>Specify</i> ↘	U20	U20	U20	
a. Interest on investments				
b. Other miscellaneous sources	U99	U99	U99	
8. Interfund operating transfers in	500000			
9. Proceeds from long-term notes/bonds				
<b>10. TOTAL REVENUE AND OTHER SOURCES</b> →	\$ 500000	\$ 1679469	\$ 0	\$ 0

**CONTINUE WITH PART B ON THE NEXT PAGE.**

**Part IV SUMMARY OF EXPENDITURES FOR ALL OTHER FUNDS — Continued**

B. EXPENDITURE (BY FUNCTION)	Capital projects (a)	Special revenue (b)	Proprietary funds	
			Enterprise (c)	Internal service (d)
1. Maintenance of government buildings	F31	E31	E31	
2. Public safety	F89	E89 193723	E89	
3. Corrections	F05	E05 202902	E05	
4. County nursing home	F77	E77	E77	
5. Human services	F79	E79 278652	E79	
6. Cooperative extension services	F59	E59	E59	
7. Other — <i>Specify</i> <input checked="" type="checkbox"/>	F89	E89	E89	
a. GENERAL GOVERNMENT		144		
b. REGISTER OF DEEDS	F89	E89 343288	E89	
8. Capital outlay	F89 1517753	F89 602500	F89	
9. Depreciation/Amortization				
10. Debt service	E23	E23	E23	
11. Interfund operating transfers out		18377		
12. Intergovernmental transfers				
<b>13. TOTAL EXPENDITURES</b> →	\$ 1517753	\$ 1639586	\$ 0	\$ 0

Remarks

**Part V BALANCE SHEET FOR SUMMARY OF ALL OTHER FUNDS**

A. ASSETS	Acct. No.	Capital projects (a)	Special revenue (b)	Proprietary funds	
				Enterprise (c)	Internal service (d)
<b>1. Current assets</b>					
a. Cash and equivalents	1010		182640		
b. Investments	1030				
c. Accounts receivable	1150		69364		
d. Due from other government	1260				
e. Due from other funds	1310	22630	73605		
f. Other — <i>Specify</i> ↘					
	14				
<b>2. Fixed assets</b>					
a. Land and improvements	1610				
b. Buildings	1620				
c. Machinery, vehicles, equipment	1640				
d. Construction in progress	1650				
e. Accumulated depreciation	1690				
f. Other assets	1700				
<b>3. TOTAL ASSETS</b> →	XXXXX	\$ 22630	\$ 325609	\$ 0	\$ 0

**CONTINUE WITH PART B ON THE NEXT PAGE.**

**Part V BALANCE SHEET FOR SUMMARY OF ALL OTHER FUNDS — Continued**

B. LIABILITIES AND FUND EQUITY	Acct. No.	Capital projects (a)	Special revenue (b)	Proprietary funds	
				Enterprise (c)	Internal service (d)
<b>1. Liabilities</b>					
a. Accounts payable	2020	151781	23558		
b. Compensated absences	2030				
c. Contracts payable	2060				
d. Due to other government	2070				
e. Due to other funds	2080				
f. Other — <i>Specify</i> ✓					
(1) ACCRUED LIABILITIES	2__		13228		
(2) RESTRICTED CASH LIABILITY	2__		38179		
(3) ANTICIPATION NOTES PAYABLE	2__	900000			
<b>g. TOTAL liabilities</b> — <i>Sum of lines a through f(3)</i> →		\$ 1051781	\$ 74965	\$ 0	\$ 0
<b>2. Fund equity/Capital</b>					
a. Assigned ( <i>formerly reserve for encumbrances</i> )	2440				
b. Assigned ( <i>formerly reserve for special purposes</i> )	2490		302135		
c. Unassigned ( <i>formerly unreserved fund balance deficit</i> )	2530	-1029151	-51491		
d. County contributed capital	2610				
e. Other contributed capital	2620				
f. Retained earnings	2790				
<b>g. TOTAL fund equity</b> — <i>Sum of lines a through f</i> →		\$ -1029151	\$ 250644	\$ 0	\$ 0
<b>3. TOTAL LIABILITIES AND FUND EQUITY</b> <i>Sum of lines 1g and 2g</i> →		\$ 22630	\$ 325609	\$ 0	\$ 0

**Part VI SUPPLEMENTAL INFORMATION WORKSHEET**

**A. INTERGOVERNMENTAL EXPENDITURES**

Report payments made to the State or other local governments **on reimbursement or cost-sharing basis**. Do not include these expenditures in part IV.

Purpose (a)	Account No. (b)	Amount paid to other local governments (c)
Cooperative extension services	4610	M59 \$
Cities – Towns	4199	M89

Purpose (a)	Account No. (b)	Amount paid to the State (c)
Welfare		L79 \$
All other purposes	4199	L89

**B. DEBT OUTSTANDING, ISSUED, AND RETIRED**

Long-term debt purpose (a)	Bonds outstanding at the beginning of this fiscal year (b)	Bonds during this fiscal year		Outstanding at the end of this fiscal year (e)
		Issued (c)	Retired (d)	
All debt	19U 5286763	29U 182876	39U 675881	49U 4793758

**C. SALARIES AND WAGES**

Report here the total salaries and wages paid to all employees of your county before deductions for social security, retirement, etc. Include also salaries and wages paid to employees of any utility owned and operated by your government, as well as salaries and wages of county employees charged to construction projects. These amounts may be taken from the W3 form filed by your government for the year ended December 31.

Total wages paid
200

**D. CASH AND INVESTMENTS HELD AT END OF FISCAL YEAR**

Report separately for each of the three types of funds listed below, the total amount of cash on hand and on deposit and investments in Federal Government, Federal agency, State and local government, and non-governmental securities. Report all investments at market value. Include in the sinking fund total any mortgages and notes receivable held as offsets to housing and industrial financing loans. Exclude accounts receivable, value of real property, and all non-security assets.

Type of fund (a)	Amount at end of fiscal year <i>Omit cents</i> (b)
<b>Sinking funds</b> – Reserves held for redemption of long-term debt	W01
<b>Bond funds</b> – Unexpended proceeds from sale of bond issues held pending disbursement	W31
<b>All other funds except</b> employee retirement funds, and nonexpendable trust funds.	W61 8020235

**CENSUS USE ONLY**

**PLEASE BE SURE YOU HAVE COMPLETED SECTION VI**

Clear Fields

Print Form

Appendix E

DEVINE  
MILLIMET

ATTORNEYS AT LAW

September 19, 2013

RENELLE L. L'HUILLIER  
603.410.1709  
RLHUILLIER@DEVINEMILLIMET.COM

Sharon Callum, Assistant to the County Administrator  
Sullivan County  
County Government Offices  
14 Main Street, Suite 1  
Newport, New Hampshire 03773

**Re: Sullivan County, New Hampshire  
\$2,800,000 General Obligation Bonds Dated August 22, 2013**

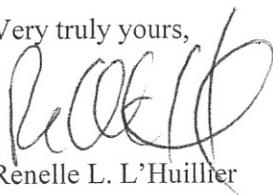
Dear Sharon:

Enclosed is our invoice for legal services rendered in connection with the above-referenced matter. Please note that our total fee is above the fee quoted in our engagement letter due to the additional work required as a result of Lake Sunapee Bank's request for additional documentation. However, if this is a concern for the County, we will accept the \$7,000 original fee quote as payment in full for our services.

I enjoyed working with you in connection with this transaction and I hope to have the opportunity to work together again in the near future.

Best regards.

Very truly yours,



Renelle L. L'Huillier

RLL:sam  
Enclosure

J:\WDOX\DOCS\CLIENTS\014405\097318\M2449810.DOC

SEP 22 10 41 03

**DEVINE  
MILLIMET**

ATTORNEYS AT LAW

**ACCOUNT:** Sullivan County  
**(014405-097318)** County Government Offices  
.14 Main Street, Suite 1  
Newport, New Hampshire 03773

**ATTENTION:** Sharon Callum, Assistant to County Administrator

**DATE:** September 19, 2013

**RE:** Sullivan County, New Hampshire  
\$2,800,000 General Obligation Bonds Dated August 22, 2013

**FOR LEGAL SERVICES** rendered as Bond Counsel in connection with the above-referenced matters including preparation of requirements package; review of required materials from Issuer; legal research regarding RSA 33 and other applicable New Hampshire laws, Internal Revenue Code Sections 103 and 141-149 and relevant federal and state securities laws; preparation, review and revision of Preliminary Transcript; forward Preliminary Transcript to USDA Rural Development; and CD transcripts of proceedings (Preliminary Transcript); miscellaneous correspondence and telephone conferences with representatives of Issuer, Purchaser and Purchaser's counsel; preparation, review and revision of legal documents for Issuer's signature; preparation of Approving Opinion; Escrow Letter to Purchaser; Reliance Letter to Purchaser; Letter to Internal Revenue Service and Letter to Department of Revenue Administration; and preparation of cds of Transcripts of Proceedings (2).

**Legal Fees and Costs: \$7,945.21**

**Please make check payable to Devine, Millimet & Branch  
ID #: 02-0336151**

2014 CAP BREAKDOWN

\$ 109,000,000.00 GROSS COUNTY OBLIGATION  
     4.98% 3 YEAR BILLING % AVERAGE  
 \$ 5,431,173.00 GROSS SULLIVAN COUNTY CAP  
 \$ 314,406.00 ADJUSTED TARGETED CREDIT  
 \$ 5,116,767.00 2014 SULLIVAN COUNTY OBLIGATION  
  
 \$ 5,116,767.00 CAP 2014  
 / 11 MONTHS  
 \$ 452,598.00 MONTHLY BUDGET PAYMENT  
  
 \$ 1,668,266.00 BUDGET HCBC  
 \$ 3,318,399.00 BUDGET INC  
 \$ 4,986,665.00 BUDGET TOTAL  
 \$ (5,116,767.00) CAP TOTAL  
 \$ (130,102.00) OVER BUDGET

	PO	
2013	NUMBER	
JULY		\$ 138,192.00
AUGUST		
SEPTEMBER		
OCTOBER		
NOVEMBER		
DECEMBER		
2014		
JANUARY		
FEBRUARY		
MARCH		
APRIL		
MAY		
JUNE		
TOTAL		\$ 138,192.00