

Sullivan County NH

**Type of meeting: Public Hearing of the FY09 County Commissioners
Proposed Budget Meeting**

Date/Time: Tuesday, June 17, 2008, 7 PM

**Place: Newport – Sugar River Valley Regional Technical
Center, North Main Street Newport NH, Lou
Thompson Room**

Attendees

State-County Delegates: Peter Franklin - *Chair*, Ray Gagnon – *Vice Chair*, Ellen Nielsen -*Clerk*, John Cloutier – *E.F.C. Vice Chair*, Larry Converse – *E.F.C.*, Tom Donovan – *E.F.C.*, Suzanne Gottling – *E.F.C.*, Jay Phinizy and Beverly Rodeschin.

Commissioners: Jeffrey Barrette - *Chair*, Bennie Nelson – *Vice Chair* and Ethel Jarvis - *Clerk*.

County Department Heads & Other County Employees:

Greg Chanis – *Interim County Administrator*, Ted Purdy – *S.C.H.C. Administrator, County High Sheriff* Michael Prozzo, Marc Hathaway – *County Attorney*, Ross Cunningham – *D.O.C. Superintendent*, Dodi Violette – *Account Clerk I*, and Sharon Johnson-Callum – *Commissioners' Office Administrative Assistant*.

Public: Deb Mozden – *Turning Points Network Executive Director*, Barbara Brill – *Community Alliance of Human Services Executive Director*, Peter Martin – *Exquisite Productions Director/Citizen*, Mr. and Mrs. Daniel Gokey – *Newport Citizens/DOC Officer*, Jeffrey Goff – *Claremont City Council Member*, Andrew Austin – *Claremont City Council Assistant Mayor*, Aaron Aldridge – *Eagle Times Staff Reporter*, Brenda Burns – *Executive Director of Sullivan County Nutrition*, Mary Schissel – *Conn. Valley Home Care*, and Spec Bowers – *Sunapee Citizen/State Representative Candidate*.

7:05 The Delegation Chair, Peter Franklin, brought the meeting to order and turned the meeting over to the Commissioners.

FY09 County Commissioners Proposed Budget Presentation

The Board members introduced themselves. Commissioner Barrette noted the County is in the midst of completing the FY09 budget. He indicated there have been several changes within the county:

1. they severed ties with Genesis [Heath Care Inc.] managing the Sullivan Health Care facility [nursing home], and, in turn, hired their own Administrator, Ted Purdy, who is doing a fantastic job.
2. they brought on a new DOC Superintendent, Ross Cunningham, who is spearheading a fundamental change of how the County looks at corrections, placing the County in the forefront on dealing with inmates and integration back into society through a new capital project.
3. they changed management, moving the Facilities Manager, Greg Chanis, to an Interim County Manager position, which he hopes to be permanent. Mr. Chanis is doing a fantastic job with the County's financial crisis. To the best of my abilities, what the Board has achieved in cost savings over the last couple months has been miraculous, to end the FY in a much better situation. He noted the face of County today looks vastly different and is proud to say they've built a foundation to have true financial recovery.

Mr. Barrette noted they requested County Department Heads to figure out their needs, not wants or goals, in order to do the job right; took a zero dollar approach and built on it; and, tried to be as accurate as possible.

The following PowerPoint slides [Appendix A.1-11] were reviewed and discussed by the Board members:

Slide No. 1 Services Provided by Sullivan County Presented by *Bennie Nelson*

- Sullivan County Health Care - provides medical safety net, Medicaid will be needed by many for long term care
- Department of Corrections
- Sheriff's Office
- County Attorney's Office
- Registry of Deeds
- Cooperative Extension
- Human Services
- Conservation District
- County Administration

Slide No. 2 Goals of the Commissioners Presented by *Jeffrey Barrette*

- Reduce County Deficit - have budgeted for finance manager and in progress of ferreting out what that entails,
- Continue to provide high quality service in all areas of county government,
- Continue to invest in County infrastructure,

- Increase use of County's natural resources for public benefit,
- Operate a correction system that focuses on security and the inmate's successful transition back into the community – this will take corrections to new level. Currently, they see a 10% increase in inmates the County handles - recidivism is high.

Slide No.3 Significant Budgetary Factors

- 3% increase in wages – The Union, which makes up ½ the County workforce has been operating without a contract and, yesterday, the Union approved the new contract. The Commissioners ratified it today. With this ratification, there will be budgetary implications.
- 15% increase in retirement expenses – This is direct cost from the State.
- 13.25% increase in human services expense
- 8.6% decrease in health insurance costs – One of their goals is to stabilize health costs. Accordingly, they switched from self-funded to fully funded, which allowed them to see a 8.6 decrease, vs. a 25% increase. He noted the potential liability has reduced with this, also.
- Funding for finance position.
- Anticipated 50% increase in fuel costs.
- Reduction of budgeted revenue from Sullivan County Health Care.

**Slide No. 4 Proposed Expenses
Presented by Jeffrey Barrette**

- Fund 10 General Fund \$11,717,164
- Fund 22 Deeds \$380,221
- Fund 24 Grants \$517,725
- Fund 40 Sullivan County Health Care \$14,683,497
- Fund 41 Trust Fund \$13,550
- Total \$27,312,157

**Slide No. 5 Proposed Sources of Revenue
Presented by Jeffrey Barrette**

- Fund 10 General Funds \$1,169,423
- Fund 22 Registry of Deeds \$425,000
- Fund 24 Grants \$524,361
- Fund 40 Sullivan County Health Care \$11,518,379
- Fund 41 Trust Funds \$3,870
- Sub total \$13,641,033
- Amount to be raised by taxes \$13,671,124
- Total \$27,312,157

Slide No. 6 To be Raised From Taxes \$13,671,124
Presented by Jeffrey Barrette

- Human Services \$4,941,124 – 36%: State regulated with no County control.
- DOC \$3,222,276 – 24%: 10% increase, falls in line with inmates processed, trend continues and gains; the facility has undergone several staffing analysis over last two years, which have found the County is grossly understaffed - accordingly, they've increased staff to accommodate the increase of inmates.
- Other Services \$2,342,606 – 17%: includes Sheriff's Office, Cooperative Extension, Registry of Deeds, etc.
- SCHC \$2,330,118 – 17%: is the difference between revenues and expenses; due to State's request, the County placed a contra revenue line of \$835,000 to balance the budget over a three year time period – a direct response related to deficit reduction.
- Deficit Reduction \$835,000 – 6%
- Total \$13,671,127 – 100%

Slide No. 7 Sullivan County Health Care
Presented by Jeffrey Barrette

Mr. Barrette noted the data on this slide represented a historical comparison of actual revenues, expenses and surplus, or deficit, for years 1997 through the proposed 2009 [See Appendix A.8 for details].

Slide No. 8 Fiscal Year 2009 Grant Programs
Presented by Jeffrey Barrette

- Enforcing Underage Drinking \$26,719,
- JAG Grant (Justice Assistance Grant) \$17,160,
- Outside Detail \$94,791,
- Highway Safety \$4,241,
- OHRV (Off Highway Recreational Vehicle) \$4,535,
- Drug Task Force \$68,612,
- Strengthening Families \$23,940,
- Parents As Teachers \$14,060,
- Strategic Prevention Framework \$183,423: we have a new SPF Coordinator,
- Public Health Network \$72,697: we have a new PHN Coordinator. PHNC was called Avian Flu, then Pandemic Preparedness – a regional partnership, with the State, to help in times of emergencies, and
- CAC Sullivan County (Child Advocacy Grant) \$8,057.

Slide No. 9**Fiscal Trends****Presented by Jeffrey Barrette**

Commissioner Barrette noted these graphs reflected data on the previous page; the FY09 column is the Commissioners' budget while all other columns reflect dollar amounts from the approved Convention budgets [See Appendix A.10]. Mr. Barrette noted the next step is for Executive Finance Committee (EFC) to review the FY09 budget, then on to the County Convention [full State-County Delegation]. He noted health care and dental costs decreased based on their efforts to switch funding sources, DOC costs increased by 10%, Health and Human services increased by approximately \$600,000 and amount to be raised by taxes \$3.3 million.

Commissioner Jarvis added a few additional comments, as follows:

- The County pays out approximately \$200,000 in grants to various organizations, of which some are present - these are the most marvelous people we work with and wanted to say how much she appreciates them.
- The County has 250 employees, non-union and union - they serve to the best of their capacity, and she knows 50% of them and they serve the county well.
- Due to County financial issues, the Board abandoned the assisted care living project [The Meadows].

Commissioner Nelson seconded all Commissioner Jarvis said. He noted they maintained a fairly level budget, the County is in the health care business and it's come to bite them this time; some say do away with the nursing home and privatize, but it still does not go away, the costs will be there; we are one of the larger businesses in the County offering good paying jobs.

Public Participation

Commissioner Barrette opened the meeting to public comments.

Barbara Brill, Executive Director of Community Alliance of Human Services (CAHS)

Ms. Brill indicated CAHS is one of the County grant applicants. They requested \$38,000 for public transportation, which will allow them to access an additional \$38,000 from the Federal government - they, too, are experiencing higher fuel costs and operating costs and realize the County has a lot of significant issues, which is why they asked for level funding and not more. Funding is crucial as they provided 35,000 rides last year and anticipate an increase in rider-ship as a result of the rise of fuel costs. Ms. Brill also noted the Youth Diversion program requested \$31,000, an increase of \$500 over last year - the increase would allow them to bring in additional family resources; they've noticed a 3% recidivism in their programs - showing clearly their programs are making a difference; their programs were offered to 70 participants last year, with 55 participates from Sullivan

County. Ms. Brill indicated the State notes this as a \$3,000 per person savings.

Mr. Daniel Gokey – Sullivan County DOC/Newport Citizen

Mr. Gokey noted he is a county taxpayer and an employer of the DOC and heard rumors bargaining and non-bargaining employees were going to be treated the same, in regards to all benefits, with the bargaining negotiated a contract that included a lower insurance plan and higher co-pays, yet non-union would not receive the 3% salary increase the union is receiving, but less. He asked if this was true. Commissioner Barrette indicated the Board could only speak to their budget, they proposed a change in health care from self to fully funded, the Board budgeted 3% raises for both union and bargaining. He noted, once the budget leaves their hands, it's up to the EFC and Delegation. Rep. Rodeschin indicated she apposed the EFC recommendation of a 3% raises for union and 2% to non-union, all staff are good employees and should be treated the same. Mr. Gokey pointed out one big benefit to recruit good employees is the County's over all benefits package. Commissioner Barrette indicated, you are correct in difference in health plans, and the plans were: MBTV5 and MBTV10; an analysis overall illustrated savings for both employees and employer, which will take effect for the union employees as the contract has now been ratified.

Sheriff Michael Prozzo

Sheriff Prozzo wanted it known the six grants listed in the Grant Fund 24 will not cost the tax payers of Sullivan County anything; they are not funded by the tax payers.

Andrew Austin, Claremont NH, Assistant Mayor

Mr. Austin has received a lot of calls about the budget due to an increase in taxes – citizens are having trouble paying taxes, buying fuel, getting their cars to work and paying for groceries; he appreciates the Commissioners work, recently attended a financial meeting, can see where they can justify the things they see are needed, but they need to appreciate where he's coming from, too. Times are tough for a lot of people and he wished the County could spread out the cost a bit, instead of one big chunk. Commissioner Barrette noted the deficit is currently being spread; they are now producing more accurate revenue and expense projections; the "elephant in the room" is the nursing home and hats off to Ted Purdy's work on the budget; 1/3 of the deficit the County is tackling and will be part of the FY09 raised by taxes ... "I believe if we don't do what we are doing, we'll pay for it more in two to three years"; he added, in last three years the County budgeted higher for revenues and can't do that anymore.

Jeffrey Goff, Claremont NH City Council [Ward III]

Mr. Goff noted he also represents Claremont constituents and families who have to choose between fuel or food. He's heard a lot of projections, forecasts and census, tonight, and wants them to talk about the political realities and the past deficit. He questioned how they could propose a 32%

tax increase on what they are having a hard time paying today and have the audacity to give them a raise as an elected position. He noted the County Treasurer function has not been performing her duties for the last two years: loan requests are not put out to bid and they need to maximum the function at the county level; lack of attention by the Treasurer has cost the County much. He asked who would have the political courage when it comes to county home? He sees no reality in budget and disagrees with continuing to fund it on the backs of the taxpayer. He asked where their strategic plan was to address the County deficit? "It takes tough decisions, and courage." He added, as far as additional borrowing, he's a full proponent of DOC upgrades. Commissioner Barrette countered that it takes a lot more courage to come before taxpayers, today, to advise them about the urgent need to fund items such as the DOC, which is not secure; the nursing home will cost something, the question is whether or not there is a value, there is a cost associated with caring for elderly; we gave this budget an honest effort; we've stabilized management, staffing is based on census, placed skilled care to get increase "bang for the buck", looking for ways to accommodate a population they have not been able to serve and are working on strategic planning to do that. Commissioner Nelson pointed out the Board has no control over [elected official] compensation, which is under the control of the Delegation; also, they have no say in the tasks of the County Treasurer; with the Nursing Home, he's received feedback from citizens who have expressed concern to have the nursing home there as safety net - especially for those that outlive their assets - it costs, but money is well spent.

Brenda Burns, Executive Director of Sullivan County Nutrition Services/tax payer

Ms. Burns questioned if the State's initiative to keep people out of the nursing home was affecting the budget and if they were working with state on this issue? She noted NH State HHS Commission, Toumpas, has been very successful with this initiative and has indicated they have brought 350,000 people out of nursing homes and back to their own home - so we need to look at this and prepare. Commissioner Barrette concurred there is national movement to keep people in their homes longer; short term, it hurts the census and when they do arrive they are in greater need of services which translates to increased costs. Commissioner Nelson concurred, short term, it decreases nursing home census, but the need for a nursing home is not going away. Representative Donovan pointed out the State, periodically, offers transitional grants to move from nursing home to community, he worked in this field, there is new grant money with the intent to move a few hundred people over time into the community, it's started, but you will always have the need for nursing homes as they are more frail and will need nursing care not found in their home; through HCBC we do it for less cost, we will continue to do that and expand the program. Rep. Rodeschin noted the Governor asked for another reduction on the 31 million and 14 of it is Health and Human Services (HHS), cuts will be nursing home and services for children. Commissioner Barrette noted they brought up a good point - the State is not spending, so cost is shifted to the County. Rep. Rodeschin

pointed out Commissioner Toumpas will be visiting the County and those are hard questions they need to ask him. Representative Franklin indicated he did not share the "doom and gloom" of Rodeschin; there were, indeed, cuts, but at the conclusion, the Governor and Hodes were asked, "are any of the cuts proposed today having direct or indirect cost to County and the answer was no"; the cuts affect the hospitals but not the nursing homes.

Commissioner Nelson indicated they are aware as the State cuts, the costs flows down to the County and they realize it's cheaper to stay at home, so the County has taken a proactive approach at the nursing home to do more rehab - they come in, do their rehab and go home. He noted, he was able to speak with a lady at their recent Pancake Breakfast, who was unable to walk when she was admitted to rehab and she attend the pancake breakfast to visit with the rehab works, walking in by herself.

Peter Martin, Exquisite Productions / Newport Citizen

Mr. Martin complimented the Sheriff, Attorney and Registrar of Deed, pointing them out as bringing in revenues into the county; and, noted the problem is the nursing home. He feels the Delegation should be more actively working at the State level to foresee these cuts, changes, and have ready a transition plan for the change; State legislatures should make sure there are revenues when placing mandates; there must be a limit of what government can support and people cannot be affected by taxes. He asked where the projection was that indicated how far down the road they had to go before seeing the bed census increase, to put the facility back in the black. Commissioner Barrette does not feel the County will ever be in the black, it does not need to be this bad. He noted, under the previous management, they went through five to seven Sullivan County Health Care Administrators, they were operating without a union contract which he feels affected the quality of care; but, they are working to stabilize those negative forces in play - Mr. Purdy has been with them for eight months and has been a common force in the facility, doing a wonderful job to stabilize the facility environment; they now have a Union contract; and, the census is certainly looked at each day and in the forefront of their activities. Mr. Martin questioned if reducing the size of the nursing home could alleviate the problem? He also asked if the County Attorney or Sheriff could keep offenders out of incarceration, but still solve the problem by getting them back into society? Commissioner Barrette noted they have budgeted for a residential grade treatment facility, throwing out the previous proposal of a new jail at 32million. He noted Mr. Hathaway could speak more on this subject. Representative Donovan noted many [Delegates] at the table were against nursing home privatization and said no; it was the republican leadership of county that voted in Genesis and pushed the budget and added money for contracts; when the Delegates voted to terminate the contract at the [FY08] Convention, the leadership put in money to continue the contract - this was not the Democrats. Representative Gottling indicated she came on board with the EFC with a fresh face, a year and 1/2 back their attempts to get solid information was difficult - not receiving information until months later. She noted she looked at one Sullivan County Health Care (SCHC)

Administrator report in a previous County Annual report that indicated the County did not use one (1) penny of tax payer money, yet there shows a transfer to the SCHC facility of \$800,000; they received invoices from the Administrator that varied, they discovered months later two Administrators were being paid at the same time; information that should have been given to the Commissioners and Delegation did not arrive in a timely and forthright manner. She noted the Delegation decreased the anticipated revenue projections on Medicare beds significantly from what Genesis promised, but feels embarrassed they did not lower it enough. She complimented the current Board of Commissioners, who, she feels, has looked hard at the past and understands each tax payer; she feels this is not something that just happened, but was brewing two to four years ago and their attempts to get a hold of it were difficult; but, they are making sure what they do now is the right thing. Representative Gagnon noted there is a national recession, caused by a war in Iraq; in mid stream ½ way through the year they were adjusting projections; he feels they are a minute part of the County and the County tends to be the end of the line; what happens nationally, thrusts on to State then on to county. He indicated the State will take over funding all youth sources, the County would continue managing the nursing home, but that it turns out to not be an even swap - it was an honest attempt to come up with a solution. Rep. Phinzy briefly discussed the political history of democrats vs. republicans with county issues; he briefly discussed what they should look at when viewing revenue budget projections pertaining to Medicaid and Medicare beds and how he feels Genesis overstated their revenue projections; he noted they have, now, more realistic projections as part of the budget; he noted the state classically under funds or underpays their share, so the County picks up the difference - with the nursing home you must maintain a certain level of infrastructure and Cheshire County is experiencing the same problems. He believes the [Sullivan County] Commissioners have done a responsible thing and thanked them for presenting the budget they did. Representative Cloutier noted the Commissioners and Treasurer did not ask for a salary increase and the salary increase for the Commissioners was the responsibility of the EFC and full Delegation consensus; they felt, for all the work the Commissioners do, the \$100 dollar increase per year was warranted - they have a tough job and have to deal with mandates. He noted the Delegation would be asking for the Commissioners to work hard for the pay increase; and, as far as State leadership, they are taking aggressive steps to deal with the budget.

Representative Franklin noted the purpose of tonight's hearing is for the Board to present the [FY09] budget to the Delegation and public, the Delegation has heard all comments, and they will review it carefully and work hard on it. He noted, the Commissioners are executors of the County - running the county; and, the Delegation is responsible for 1) making appropriations - deciding how the County should spend the money and 2) raising revenues for County needs through taxes. He expressed his opinion on a couple of matters he felt were great importance in next couple years: 1) important the County has a Finance Director - the position is budgeted and

they should hire someone who is competent and able as quickly as possible, and, 2) look at the deficit reduction plan – he feels the actual deficit that should be considered is the fund balance at \$3.2 million vs. the amount the Commissioners feel is a deficit of \$2 ½ million. He noted the County runs on a fiscal year, July 1st through June 30th, and at the end of FY08 they will have an additional deficit to add to the \$3.2. He feels, that additional amount will be approximately ½ million. He noted as long as the County has a deficit, it will continue to finance it and will pay well over \$100,000 in interest; in his view \$835,000 is insufficient to pay down the deficit in the first year and it will take five years or more - with one assumption, that with FY09, thereafter, there are no further deficits. He warned the County can't be paying off deficits and running up new deficits.

Marc Hathaway, County Attorney

Mr. Hathaway spoke to address concerns raised by Mr. Martin with respect to the county correctional facility and whether the County can do more to deal with drug and alcohol problems in a cost effective way. Mr. Hathaway noted all in law enforcement, corrections and the judicial system are concerned for public safety; plus, for the well being and safety of those within the system who are our neighbors, a father, a mother, a son or daughter – “it’s our responsibility to keep them safe, access them in system and find the tools to make them better in the community”; this philosophy underlies the sentencing correction center: treatment, rehab, programming, punishment and protection. The current Sullivan County Department Of Corrections (SCDOC) infrastructure is designed to house 44 individuals and it’s currently housing 100. The County is currently saving money through a pretrial service, with 36 current being supervised in the community through constant supervision and urine analysis. These are clients who could potentially be in DOC. It’s the responsibility of the DOC to conduct the urine screens during this program, impacting community safety. He feels this has been remarkably effective. He noted community protection and keeping people clean and sober are linked. He discussed the Ricci Greene Associates study performed to determine what kind of criminal justice system was needed in Sullivan County, from this, the key component revealed a high drug and alcohol problem - 80% of offenders self reported of poly substance abuse problems, mirrored by the NH study. The plan: to build a 90-day residential program, right in the jail, to break the cycle of addiction; those addicted won’t stop, therefore, it needs to be part of the entire program. He indicated, this approach will be unique and that the County has changed the plans from an entirely new DOC facility to a state of the art residential grade facility. They feel the 90-day program vs. a 28-day program, should be used as best practices defines a program used for 70 to 90 days addresses the serious problems. With this type of program, individuals will earn their way through the system, giving them an opportunity to integrate into community, get a job, have apartment, and become effective productive members of the community. He noted this is the vision of the DOC, Sheriff and Attorney’s Office. The vision costs money, but failure to address the problem costs money, too; this program addresses those issue. He pointed out that the

Sullivan Academy program began to address the problems through programming for inmates on money management and parenting classes; but it's not a simple problem the county faces. He believes, fervently, of making the most of the time the inmates serve in the County productive for the entire community. He added, the County does need a new facility, new beds; there are inherent risks with the current facility, which he is not happy about, but at this point, this is Community Corrections facility plan is the most cost effective and humane, and strongly encouraged the Delegates to adopt this plan this year as the problem will not go away. Mr. Martin asked if he envisioned the plan reducing census by 80%? Mr. Hathaway confirmed, "absolutely". He added that treatment is not going to be 100%, or even 80% effective with most serious addicted and failure will be a part of the best program, but, if you take one mother and show her how to raise her children clean and sober, they've succeeded. He indicate DOC currently has two mothers in custody, with one that gave birth six weeks ago; their children will be a burden on the community if the County does not treat the mothers now. Mr. Martin questioned what the legal ramifications and costs would be if the community did not do something now? Mr. Hathaway predicts, in a worst-case scenario, injuries resulting to inmates or staff, which is a constant concern of the DOC Superintendent, Sheriff and his. He advised that Superintendent Cunningham could address other concerns in the current facility, such as doors need to be updated to open automatically 100% of time, addressing fire and smoke hazards, plus addressing liability risks as a result of overcrowding - most pressing, with the female population which creates potential liability with interaction with other inmates and staff.

Closing remarks:

The Delegation decided to convene for the FY09 County Budget Convention Monday, June 30th @ 9 AM. Representative Franklin confirmed he'd check with either Claremont or Newport Sugar River Valley Regional Technical Centers as members expressed importance of having it televised.

9:10 The hearing was adjourned.

Respectfully submitted,



Ellen Nielsen, Sullivan County Delegation Clerk



Ethel Jarvis, Sullivan County Board of Commissioner Clerk

EN/EJ/s.j-c.

Sullivan County, NH

Commissioners'

FY 09

Proposed Budget

Services Provided by Sullivan County

- Sullivan County Health Care
- Department of Corrections
- Sheriffs Office
- County Attorney's Office
- Registry of Deeds
- Cooperative Extension
- Human Services
- Conservation District
- County Administration

Goals of the Commissioners

- Reduce County Deficit
- Continue To Provide High Quality Service in all areas of County Government
- Continue To Invest in County Infrastructure.
- Increase Use of County's Natural Resources for Public Benefit.
- Operate a Correctional System that Focuses on Security and the Inmates Successful Transition back to the Community

Significant Budgetary Factors

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- 15% Increase in Retirement Expense
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Proposed Expenses

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Proposed Sources of Revenue

Non Tax

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Sullivan County Health Care

	Revenues	Expenses	Surplus
	Actual	Actual	(Deficit)
1997	\$8,659,663.00	\$8,887,046.00	(\$227,383.00)
1998	\$8,203,691.00	\$8,653,037.00	(\$449,346.00)
1999	\$8,520,644.00	\$8,502,268.00	\$18,376.00
2000	\$7,444,310.99	\$9,025,126.10	(\$1,580,815.11)
2001	\$7,879,853.00	\$9,431,899.30	(\$1,552,046.30)
2002	\$7,909,977.66	\$9,616,007.33	(\$1,706,029.67)
2003	\$7,855,143.25	\$9,581,688.20	(\$1,726,544.95)
2004	\$11,675,323.79	\$10,735,677.10	\$939,646.69
2005	\$12,093,079.72	\$12,313,217.70	(\$220,137.98)
2006	\$12,023,676.43	\$11,984,692.18	\$38,984.25
2007	\$12,229,910.10	\$14,348,926.77	(\$2,119,007.67)
2008	\$12,148,537.00	\$13,804,905.00	(\$1,656,368.00)
2009	\$12,353,379.00	\$14,683,497.00	(\$2,330,118.00)

(Proposed)

Fiscal Year 2009 Grant Programs

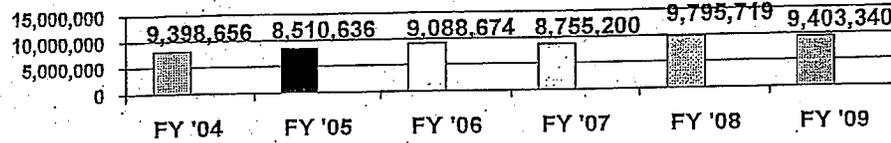
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Fiscal Trends

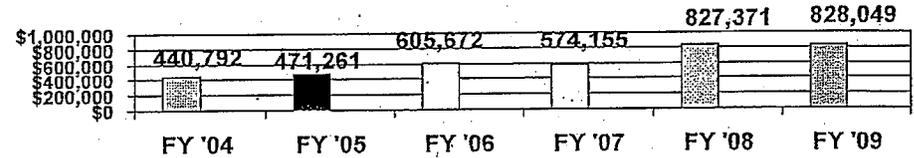
	FY '04	FY '05	FY '06	FY '07	FY '08	FY09
Total Salaries	\$8,151,789	\$8,510,636	\$9,088,674	\$8,755,200	\$9,795,719	\$9,403,340
Retirement Costs	\$440,792	\$471,261	\$605,672	\$574,155	\$827,371	\$828,049
Health Care & Dental Costs	\$1,502,817	\$1,724,809	\$2,085,321	\$2,506,320	\$3,100,287	\$2,829,705
Total Costs of Capital (Fund 42)	\$220,000	\$83,082	\$1,254,445	\$972,750	\$615,500	\$519,630
Costs of DOC (Fund 10)	\$2,220,141	\$2,291,842	\$2,547,472	\$2,617,708	\$2,881,479	\$3,222,276
Costs of Human Services (Fund 10)	\$4,338,207	\$4,414,701	\$4,324,263	\$4,411,268	\$4,363,158	\$4,941,124
Property Taxes	\$9,336,760	\$9,433,119	\$9,433,119	\$9,283,721	\$10,369,380	\$13,671,124
Total amount of Budgets	\$21,174,490	\$21,207,928	\$24,210,025	\$25,998,660	\$27,330,610	\$27,312,157

Fiscal Trend Graphs

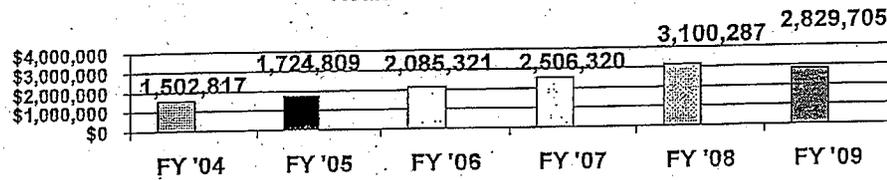
Total Salaries



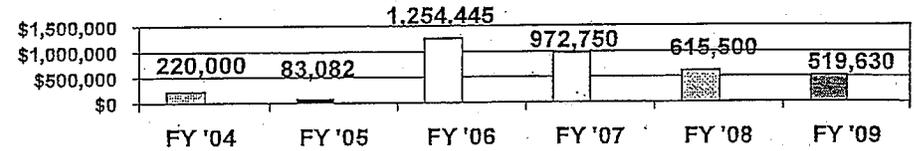
Retirement Costs



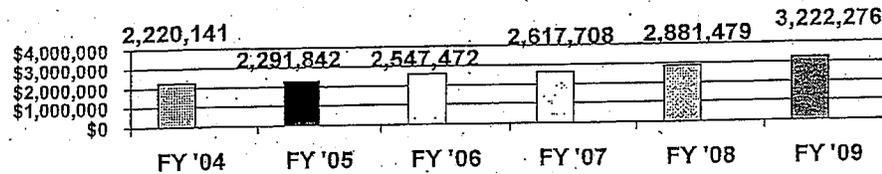
Health Care & Dental



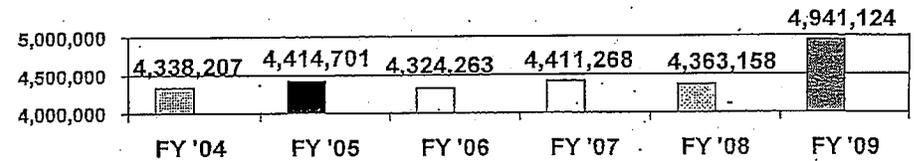
Total Costs of Capital



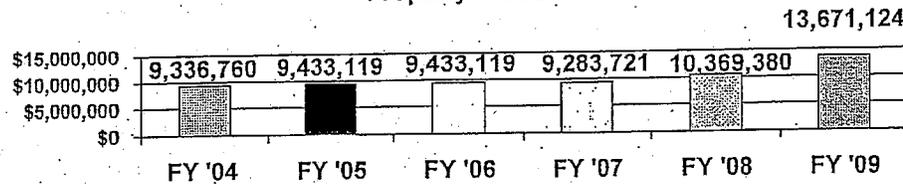
DOC



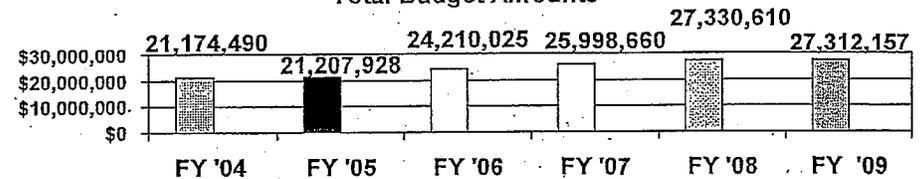
Human Services



Property Taxes



Total Budget Amounts



Sullivan County

SUMMARY REVENUE BY DEPARTMENT

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: GENERAL FUND - 10					
10.100.00000	SUBSIDIARY REVENUES	10,392,080.00	13,687,018.00	(\$3,294,938.00)	-31.71%
10.404.00000	INCENTIVE	164,323.00	169,334.00	(\$5,011.00)	-3.05%
10.410.00000	COUNTY ATTORNEY	1,000.00	-	\$1,000.00	100.00%
10.411.00000	VICTIM/WITNESS PROGRAM	35,000.00	35,000.00	\$0.00	0.00%
10.440.00000	SHERIFFS DEPARTMENT	86,000.00	90,000.00	(\$4,000.00)	-4.65%
10.443.00000	DEPUTY SHERIFFS BAILIFFS	52,234.00	53,362.00	(\$1,128.00)	-2.16%
10.460.00000	COURT HOUSE	190,583.00	190,258.00	\$325.00	0.17%
10.475.00000	COOPERATIVE EXT. SERVICE	-	-	\$0.00	N/A
10.490.00000	HUMAN SERVICES	-	10,000.00	(\$10,000.00)	N/A
10.600.00000	DEPARTMENT OF CORRECTION	90,000.00	95,000.00	(\$5,000.00)	-5.56%
10.995.00000	TRANSFER IN	75,322.00	-	\$75,322.00	100.00%
10.997.00000	TRANSFER IN	-	510,575.00	(\$510,575.00)	N/A
Fund: GENERAL FUND - 10		11,086,542.00	14,840,547.00	(\$3,754,005.00)	-33.86%
Fund: REGISTER OF DEEDS - 22					
22.010.00000	REGISTRY EQUIPMENT FUND	\$0.00	\$0.00	\$0.00	N/A
22.420.00000	REGISTER OF DEEDS	450,000.00	425,000.00	\$25,000.00	5.56%
Fund: REGISTER OF DEEDS - 22		450,000.00	425,000.00	\$25,000.00	5.56%
Fund: GRANTS - 24					
24.000.00000	FUND 24 (GRANTS)	\$0.00	\$0.00	\$0.00	N/A
24.010.00000	RADIO REIMBURSEMENT	\$0.00	\$0.00	\$0.00	N/A
24.097.00000	FORFEITURE FUND EQUITY	\$0.00	\$0.00	\$0.00	N/A
24.202.00000	SAMSHA GRANT	\$0.00	\$0.00	\$0.00	N/A
24.225.00000	OPERATING GRANT PUBLIC SAFETY	\$0.00	\$0.00	\$0.00	N/A
24.345.00000	ENFORCING UNDERAGE DRINKING LAWS	30,000.00	26,700.00	\$3,300.00	11.00%
24.411.00000	VOCA GRANT VICTIM/WITNESS	-	-	\$0.00	N/A
24.425.00000	WELLNESS GRANT	-	-	\$0.00	N/A
24.445.00000	DOMESTIC VIOLENCE GRANT	-	-	\$0.00	N/A
24.475.00000	COOPERATIVE SERVICE	-	-	\$0.00	N/A
24.500.00000	GRANT FISH/GAME LAND IMPROVEMENT	3,200.00	-	\$3,200.00	100.00%
24.525.00000	HOMELAND SECURITY: AHERN BLDG.	\$0.00	\$0.00	\$0.00	N/A
24.526.00000	WNHSOU	\$0.00	\$0.00	\$0.00	N/A
24.527.00000	JAG GRANT	18,000.00	17,160.00	\$840.00	4.67%

Sullivan County

SUMMARY REVENUE BY DEPARTMENT

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
24.545.00000	COPS GRANT	-	-	\$0.00	N/A
24.643.00000	DJJS PLANNING	-	-	\$0.00	N/A
24.645.00000	OUTSIDE DETAIL	40,920.00	94,742.00	(\$53,822.00)	-131.53%
24.646.00000	HIGHWAY SAFETY	5,214.00	4,214.00	\$1,000.00	19.18%
24.647.00000	OHRV	4,500.00	4,500.00	\$0.00	0.00%
24.725.00000	EMERGENCY PLANNING	1,000.00	-	\$1,000.00	100.00%
24.745.00000	DRUG TASK FORCE AGENT	91,007.00	68,612.00	\$22,395.00	24.61%
24.800.00000	FEASIBILITY STUDY	-	-	\$0.00	N/A
24.930.00000	UNH/NET JCPENNEY \$9,000	-	-	\$0.00	N/A
24.939.00000	GSCAHR II	-	-	\$0.00	N/A
24.940.00000	GSCAHR PHASE II	34,725.00	-	\$34,725.00	100.00%
24.941.00000	GSCAHR	-	-	\$0.00	N/A
24.943.00000	STRENGTHENING FAMILIES PROG 3	23,940.00	23,940.00	\$0.00	0.00%
24.944.00000	S.CTY. INTERVENTION PROG 2	-	-	\$0.00	N/A
24.945.00000	LADAC,WORKFORCE GRANT	-	-	\$0.00	N/A
24.946.00000	NEWPORT ENRICHMENT	62,549.00	-	\$62,549.00	100.00%
24.947.00000	CLAREMONT TEEN RESOURCE CENTER	-	-	\$0.00	N/A
24.948.00000	PARENTS AS TEACHERS	14,060.00	14,060.00	\$0.00	0.00%
24.949.00000	CAC GRAFTON/SULLIVAN CTY	40,000.00	8,057.00	\$31,943.00	79.86%
24.950.00000	SAMSHA FY06	-	-	\$0.00	N/A
24.951.00000	EH PHASE I	-	-	\$0.00	N/A
24.952.00000	AG EXTENSION GRANT REVENUE	-	-	\$0.00	N/A
24.953.00000	STRATEGIC PREVENTION FRAMEWORK	-	187,252.00	(\$187,252.00)	N/A
24.955.00000	PHNC	-	75,124.00	(\$75,124.00)	N/A
Fund: GRANTS - 24		369,115.00	524,361.00	(\$155,246.00)	-42.06%
Fund: INTERGOVERNMENTAL - 30					
30.097.00000	TRANSFERS	1,591,862.00	-	\$1,591,862.00	100.00%
30.997.00000	TRANSFER OUT	-	-	\$0.00	N/A
Fund: INTERGOVERNMENTAL - 30		(1,591,862.00)	-	\$1,591,862.00	-100.00%

Sullivan County

SUMMARY REVENUE BY DEPARTMENT

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: HEALTH CARE - 40					
40.097.00000	SCHC INCOME	13,828,091.00	11,518,379.00	\$2,309,712.00	16.70%
40.530.00000	DIETARY	5,000.00	-	\$5,000.00	100.00%
40.997.00000	TRANSFER OUT	-	-	\$0.00	N/A
Fund: HEALTH CARE - 40		13,833,091.00	11,518,379.00	\$2,314,712.00	16.73%
Fund: TRUST FUNDS - 41					
41.097.00000	TRUST FUNDS	-	3,870.00	(\$3,870.00)	N/A
Fund: TRUST FUNDS - 41		-	3,870.00	(\$3,870.00)	N/A
Fund: CAPITAL IMPROVEMENTS - 42					
42.097.00000	CAPITAL	-	-	\$0.00	N/A
42.954.00000	MRF (MATERIAL RECOVERY FACILITY)	-	-	\$0.00	N/A
Fund: CAPITAL IMPROVEMENTS - 42		-	-	\$0.00	N/A
Fund: THE MEADOWS - 43					
43.097.00000	THE MEADOWS	-	-	\$0.00	N/A
Fund: THE MEADOWS - 43		-	-	\$0.00	N/A
Grand Total:		27,330,610.00	27,312,157.00	\$18,453.00	0.07%

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Sullivan County

SUMMARY EXPENSE BY DEPT FY09 BUDGET

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: GENERAL FUND - 10					
10.400.00000	COMMISSIONERS OFFICE	\$250,845.00	\$326,340.00	\$75,495.00	30.10%
10.401.00000	TREASURER	\$7,273.00	\$7,014.00	(\$259.00)	-3.56%
10.402.00000	AUDITOR	\$33,625.00	\$42,500.00	\$8,875.00	26.39%
10.403.00000	COUNTY MANAGER	\$156,887.00	\$122,626.00	(\$34,261.00)	-21.84%
10.404.00000	INCENTIVE	\$164,323.00	\$169,334.00	\$5,011.00	3.05%
10.405.00000	PAYROLL OFFICE	\$90,782.00	\$91,740.00	\$958.00	1.06%
10.406.00000	CONSERVATION DISTRICT	\$61,362.00	\$46,333.00	(\$15,029.00)	-24.49%
10.407.00000	EMERGENCY RESERVE FUND	\$15,000.00	\$15,000.00	\$0.00	0.00%
10.409.00000	ACCOUNTING	\$0.00	\$15,000.00	\$15,000.00	N/A
10.410.00000	COUNTY ATTORNEY	\$451,359.00	\$471,431.00	\$20,072.00	4.45%
10.411.00000	VICTIM/WITNESS PROGRAM	\$63,031.00	\$65,236.00	\$2,205.00	3.50%
10.440.00000	SHERIFFS DEPARTMENT	\$589,969.00	\$586,138.00	(\$3,831.00)	-0.65%
10.443.00000	DEPUTY SHERIFFS BAILIFFS	\$52,234.00	\$53,362.00	\$1,128.00	2.16%
10.450.00000	MEDICAL REFEREE	\$9,000.00	\$11,000.00	\$2,000.00	22.22%
10.460.00000	COURT HOUSE	\$120,136.00	\$108,238.00	(\$11,898.00)	-9.90%
10.475.00000	COOPERATIVE EXT. SERVICE	\$238,918.00	\$244,146.00	\$5,228.00	2.19%
10.480.00000	SCHC CAPITAL	\$0.00	\$258,000.00	\$258,000.00	N/A
10.481.00000	DOC CAPITAL	\$0.00	\$209,630.00	\$209,630.00	N/A
10.482.00000	WOODHULL COMPLEX CAPITAL	\$0.00	\$12,000.00	\$12,000.00	N/A
10.484.00000	UNITY COMPLEX CAPITAL	\$0.00	\$40,000.00	\$40,000.00	N/A
10.490.00000	HUMAN SERVICES	\$4,363,158.00	\$4,941,124.00	\$577,966.00	13.25%
10.497.00000	WOODHULL COUNTY COMPLEX	\$98,840.00	\$91,412.00	(\$7,428.00)	-7.52%
10.520.00000	HUMAN RESOURCES	\$0.00	\$252,046.00	\$252,046.00	N/A
10.600.00000	DEPARTMENT OF CORRECTION	\$2,881,479.00	\$3,222,276.00	\$340,797.00	11.83%
10.700.00000	FACILITIES	\$0.00	\$8,000.00	\$8,000.00	N/A
10.861.00000	COUNTY GRANTS	\$179,000.00	\$190,138.00	\$11,138.00	6.22%
10.900.00000	INTEREST LONG TERM NOTES	\$80,000.00	\$105,000.00	\$25,000.00	31.25%
10.980.00000	DELEGATION	\$12,100.00	\$12,100.00	\$0.00	0.00%
10.997.00000	TRANSFER IN	\$774,564.00	\$0.00	(\$774,564.00)	-100.00%
Fund: GENERAL FUND - 10		\$10,693,885.00	\$11,717,164.00	\$1,023,279.00	9.57%
Fund: REGISTER OF DEEDS - 22					
22.420.00000	REGISTER OF DEEDS	\$450,250.00	\$380,221.00	(\$70,029.00)	-15.55%
Fund: REGISTER OF DEEDS - 22		\$450,250.00	\$380,221.00	(\$70,029.00)	-15.55%

Sullivan County

SUMMARY EXPENSE BY DEPT FY09 BUDGET

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: GRANTS - 24					
24.345.00000	ENFORCING UNDERAGE DRINKING LAWS	\$30,000.00	\$26,709.00	(\$3,291.00)	-10.97%
24.527.00000	JAG GRANT	\$18,000.00	\$17,160.00	(\$840.00)	-4.67%
24.645.00000	OUTSIDE DETAIL	\$40,920.00	\$94,643.00	\$53,723.00	131.29%
24.646.00000	HIGHWAY SAFETY	\$5,214.00	\$4,228.00	(\$986.00)	-18.91%
24.647.00000	OHRV	\$4,500.00	\$4,517.00	\$17.00	0.38%
24.700.00000	FACILITIES	\$3,200.00	\$0.00	(\$3,200.00)	-100.00%
24.725.00000	EMERGENCY PLANNING	\$1,000.00	\$0.00	(\$1,000.00)	-100.00%
24.745.00000	DRUG TASK FORCE AGENT	\$91,007.00	\$68,612.00	(\$22,395.00)	-24.61%
24.940.00000	GSCAHR PHASE II	\$34,725.00	\$0.00	(\$34,725.00)	-100.00%
24.943.00000	STRENGTHENING FAMILIES PROG 3	\$23,940.00	\$23,940.00	\$0.00	0.00%
24.946.00000	NEWPORT ENRICHMENT	\$62,549.00	\$0.00	(\$62,549.00)	-100.00%
24.948.00000	PARENTS AS TEACHERS	\$14,060.00	\$14,060.00	\$0.00	0.00%
24.949.00000	CAC GRAFTON/SULLIVAN CTY	\$40,000.00	\$8,057.00	(\$31,943.00)	-79.86%
24.953.00000	STRATEGIC PREVENTION FRAMEWORK	\$0.00	\$183,259.00	\$183,259.00	N/A
24.955.00000	PHNC	\$0.00	\$72,540.00	\$72,540.00	N/A
Fund: GRANTS - 24		\$369,115.00	\$517,725.00	\$148,610.00	40.26%
Fund: INTERGOVERNMENTAL - 30					
30.409.00000	ACCOUNTING	\$50,000.00	\$0.00	(\$50,000.00)	-100.00%
30.520.00000	HUMAN RESOURCES	\$234,539.00	\$0.00	(\$234,539.00)	-100.00%
30.550.00000	OPERATION OF PLANT	\$1,180,896.00	\$0.00	(\$1,180,896.00)	-100.00%
30.555.00000	CENTRAL SUPPLY	\$55,598.00	\$0.00	(\$55,598.00)	-100.00%
30.700.00000	FACILITIES	\$8,200.00	\$0.00	(\$8,200.00)	-100.00%
30.997.00000	TRANSFER OUT	\$2,472.00	\$0.00	(\$2,472.00)	-100.00%
Fund: INTERGOVERNMENTAL - 30		\$1,531,705.00	\$0.00	(\$1,531,705.00)	-100.00%

Sullivan County

SUMMARY EXPENSE BY DEPT FY09 BUDGET

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: HEALTH CARE - 40					
40.492.00000	MARKETING	\$146,253.00	\$149,375.00	\$3,122.00	2.13%
40.500.00000	ADMINISTRATION NURSING HOME	\$1,290,206.00	\$1,022,491.00	(\$267,715.00)	-20.75%
40.530.00000	DIETARY	\$1,745,072.00	\$1,766,326.00	\$21,254.00	1.22%
40.540.00000	NURSING	\$6,883,622.00	\$5,996,036.00	(\$887,586.00)	-12.89%
40.541.00000	NURSING ON-CALL	\$407,196.00	\$1,267,318.00	\$860,122.00	211.23%
40.550.00000	OPERATION OF PLANT	\$0.00	\$1,292,483.00	\$1,292,483.00	N/A
40.555.00000	CENTRAL SUPPLY	\$0.00	\$56,782.00	\$56,782.00	N/A
40.560.00000	LAUNDRY & LINEN	\$374,557.00	\$352,282.00	(\$22,275.00)	-5.95%
40.570.00000	HOUSEKEEPING	\$665,384.00	\$679,105.00	\$13,721.00	2.06%
40.580.00000	PHYSICIAN & PHARMACY	\$55,000.00	\$28,800.00	(\$26,200.00)	-47.64%
40.585.00000	MEDICARE PART A	\$469,232.00	\$624,971.00	\$155,739.00	33.19%
40.586.00000	MEDICARE PART B	\$217,266.00	\$340,000.00	\$122,734.00	56.49%
40.589.00000	MEDICAID SPEECH	\$0.00	\$1,500.00	\$1,500.00	N/A
40.591.00000	PHYSICAL THERAPY	\$40,000.00	\$38,000.00	(\$2,000.00)	-5.00%
40.592.00000	OCCUPATIONAL THERAPY	\$30,590.00	\$17,000.00	(\$13,590.00)	-44.43%
40.593.00000	RECREATIONAL THERAPY	\$387,483.00	\$380,394.00	(\$7,089.00)	-1.83%
40.594.00000	SOCIAL SERVICES	\$126,940.00	\$136,059.00	\$9,119.00	7.18%
40.596.00000	DENTAL SERVICE	\$24,000.00	\$24,000.00	\$0.00	0.00%
40.997.00000	TRANSFER OUT	\$807,354.00	\$510,575.00	(\$296,779.00)	-36.76%
Fund: HEALTH CARE - 40		\$13,670,155.00	\$14,683,497.00	\$1,013,342.00	7.41%
Fund: TRUST FUNDS - 41					
41.501.00000	NH RESIDENT FUND	\$0.00	\$1,470.00	\$1,470.00	N/A
41.502.00000	NH EQUIPMENT FUND	\$0.00	\$2,067.00	\$2,067.00	N/A
41.503.00000	NH RESIDENT STORE HOSPICE	\$0.00	\$2,623.00	\$2,623.00	N/A
41.504.00000	NH ACTIVITY FUND	\$0.00	\$1,967.00	\$1,967.00	N/A
41.505.00000	NH BOOK FUND	\$0.00	\$796.00	\$796.00	N/A
41.507.00000	NH VENDING FUND	\$0.00	\$1,500.00	\$1,500.00	N/A
41.508.00000	NH ALIX UNGREN FUND	\$0.00	\$2,981.00	\$2,981.00	N/A
41.509.00000	NH ELSIE HARDISON FUND	\$0.00	\$146.00	\$146.00	N/A
Fund: TRUST FUNDS - 41		\$0.00	\$13,550.00	\$13,550.00	N/A

Sullivan County

SUMMARY EXPENSE BY DEPT FY09 BUDGET

Fiscal Year: Proposed 2009

Account	Description	FY08 Budget	Comms 09	Dollar Difference	Percentage
Fund: CAPITAL IMPROVEMENTS - 42					
42.497.00000	WOODHULL COUNTY COMPLEX	\$12,000.00	\$0.00	(\$12,000.00)	-100.00%
42.550.00000	OPERATION OF PLANT	\$410,000.00	\$0.00	(\$410,000.00)	-100.00%
42.700.00000	FACILITIES	\$193,500.00	\$0.00	(\$193,500.00)	-100.00%
Fund: CAPITAL IMPROVEMENTS - 42		\$615,500.00	\$0.00	(\$615,500.00)	-100.00%
Grand Total:		\$27,330,610.00	\$27,312,157.00	(\$18,453.00)	-0.07%